In the Matter Of:

2019 PREMIUM RATES HEARING

HEARING July 30, 2018



```
1
 2
        BEFORE THE MARYLAND INSURANCE ADMINISTRATION
 3
 4
     IN RE:
 5
     2019 PROPOSED HEALTH INSURANCE
     PREMIUM RATES HEARING
 6
 7
 8
 9
10
11
                      Baltimore, Maryland
                     Monday, July 30, 2018
12
13
                           1:00 p.m.
14
15
16
17
18
19
     Job No.: WDC-182771
20
     Pages: 1 - 92
     Reported by: Toni R. Thompson, RMR
21
22
```

1	Hearing held at the office of:
2	Maryland Insurance Administration
3	200 St. Paul Place, Suite 2700
4	Baltimore, Maryland 21202
5	410.468.2000
6	
7	
8	Pursuant to agreement, before Toni R.
9	Thompson, RMR, Court Reporter and Notary Public in
10	and for the State of Maryland.
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	

1	APPEARANCES
2	AL REDMER, MARYLAND INSURANCE COMMISSIONER
3	NANCY GRODIN, DEPUTY COMMISSIONER
4	CATHERINE GRASON, CHIEF OF STAFF
5	TODD SWITZER, CHIEF ACTUARY
6	BRAD BOBAN, SENIOR ACTUARY
7	BOB MORROW, ASSOCIATE COMMISSIONER, LIFE AND HEALTH
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	

1	CONTENTS	
2		PAGE
3	WELCOME REMARKS	
4	By Mr. Redmer	5
5	OPENING REMARKS	
6	By Mr. Switzer	7
7	CAREFIRST PRESENTATION	
8	By Mr. Berry	26
9	AETNA PRESENTATION	
10	By Mr. Murayi	42
11	KAISER PRESENTATION	
12	By Mr. Liebert (via telephone)	53
13	UNITED HEALTHCARE PRESENTATION	
14	By Mr. Morgan	63
15	CONSUMER HEALTH FIRST PRESENTATION	
16	By Ms. Sammis	67
17	MARYLAND CITIZENS' HEALTH PRESENTATION	
18	By Ms. Klapper	79
19	MARYLAND HOSPITAL ASSOCIATION PRESENTATION	
20	By Ms. Raswant	83
21		
22		

- 1 PROCEEDINGS
- 2 MR. REDMER: Okay. Good afternoon. If
- 3 you don't mind, I've got 1:00 so we will go
- 4 ahead and get started. My name is Al Redmer
- 5 from the Maryland Insurance Administration, and
- 6 I would like to welcome you to the public
- 7 hearing for the proposed rates for 2019 in the,
- 8 both the individual and the small group
- 9 marketplace, and this is our continuing effort
- 10 to conduct business in an open and transparent
- 11 manner.
- 12 Before I get started, I'd like to
- introduce the team that is with me today. To
- 14 my right is Nancy Grodin, our Deputy Insurance
- 15 Commissioner. To her right is Bob Morrow. Bob
- 16 is the Associate Commissioner of Life and
- 17 Health. To my immediate left is Todd Switzer.
- 18 Nice to meet you Todd. Todd is our Associate
- 19 Commissioner and Chief Actuary. To his left is
- 20 Brad Boban, a Senior Actuary, and to his left
- 21 is Cathy Grason, who is our Chief of Staff.
- I also want to introduce for the meeting

- 1 in the room is Tracy Imm, our Director of
- 2 Communications. I also want to introduce
- 3 Michele Eberle, who is the Executive Director
- 4 of the Health Benefit Exchange, and finally
- 5 Delegate Cullison from the Health and
- 6 Government Operations Committee. Appreciate
- 7 you being here, Delegate. It's always helpful
- 8 to have legislators who ultimately create the
- 9 rules for us to be in the room and see what
- 10 happens in the real life world of insurance
- 11 regulation.
- 12 I'm going to apologize in advance, I have
- 13 to slip out at 1:30 for a brief phone call, I
- 14 will be right back. In the meantime, as I
- 15 mentioned this is a public hearing for the 2019
- 16 proposed rates for the individual and the small
- 17 group market. This is not a public hearing for
- 18 the 1332 Waiver or the proposed reinsurance
- 19 program that we may deal with down the road.
- 20 If approved, we will do a second rate hearing
- 21 to make the appropriate changes. So to the
- 22 extent possible, we would like to keep this to

- 1 the proposed rates for 2019, and with that I
- 2 will reintroduce for opening remarks our Chief
- 3 Actuary, Todd Switzer. Nice to meet you, Todd.
- 4 MR. SWITZER: Good afternoon. Thank you
- 5 to the insureds, to the insurers, the consumer
- 6 advocates and everyone who is here today.
- 7 Thank you also to the 28 people who submitted
- 8 public comments. It helps a lot to get your
- 9 feedback, to get their feedback to round out
- 10 the view of all people that we're talking about
- 11 here whom it affects.
- We believe these meetings play a role in
- 13 influencing healthcare in Maryland. I think
- 14 the past meetings, these meetings influence the
- 15 decisions that will be made. I believe they
- 16 played a role in accentuating the urgency of
- 17 some of the matters in the individual market,
- in the ACA market, toward filing the waiver
- 19 that the Commissioner mentioned for 2019 with
- 20 the potential for rate relief. Again the focus
- 21 of this hearing is not the waiver, but I will
- 22 make some comments about it later.

One of our aims here is to, or some of 1 2 them is to offer transparency to the rate 3 review process, to spur dialogue, and to raise 4 the right questions with a factual bedrock, and 5 one of my favorite parts of these meetings are 6 the questions that it raises, and as you know once you raise one question it leads to another 7 8 question, and I think it improves the quality 9 of the public discourse toward a better 10 decision making again. 11 I know you've heard about some of our 12 quiding principles before. I don't want it to 13 be perfunctory because it helps me to keep a 14 balance in what we're doing, and what I mean is 15 there's ten of us in the Actuary's Office 16 reviewing the rates. One of our guiding 17 principles is our Standards of Practice for 18 Actuaries, so that calls for an approach where the assumptions, every assumption is looked at 19 20 individually, looked at in aggregate to make 21 sure that it's reasonable, as well as Maryland 22 Insurance Article 11-603 requires that rates

- 1 must be reasonable in relation to benefits, not
- 2 inadequate or excessive, and not unfairly
- 3 discriminatory. So there's a lot there,
- 4 there's a lot of affected parties, and we keep
- 5 that in our sights.
- 6 As you know, insureds in the individual
- 7 non-medigap ACA market have seen increases over
- 8 the past last three years of 21 percent, 25
- 9 percent and 44 percent. At the same time,
- 10 insurers have lost millions of dollars in the
- 11 individual non-medigap, in this market, since
- 12 inception in 2014.
- So to cultivate that dialogue, I have a
- 14 few slides. They're more broad based to give
- 15 some context before the insurers summarize
- 16 their submissions, and any questions that come
- 17 up we are anxious to field either later or we
- 18 have the opportunity here after people have
- 19 spoken.
- 20 So let me start with the grounding that
- 21 really builds up, the press release that came
- 22 out after carriers submitted their filings on

- 1 May 1st. The top part of this -- this is the
- 2 entire ACA market, a snapshot, individual
- 3 market and the small group down below. We have
- 4 about 212,000 members as of February of this
- 5 year in the individual market, that's on and
- 6 off exchange. The top two carriers for market
- 7 share, only two carriers, are CareFirst and
- 8 Kaiser, 58 percent for the BlueChoice plan,
- 9 7 percent for CareFirst PPO, 35 percent for
- 10 Kaiser. The overall increase was 30 percent,
- 11 as you've heard, and that breaks down within
- 12 the column there a range of 18 1/2 for the HMO,
- 13 91 for the PPO, and 37 for Kaiser.
- When we move to the small group market,
- 15 about 266,000 members there, and you can also
- 16 see here with the growth if you understood how
- it's changed from last year, I'll leave that to
- 18 you. The overall increase and what's a little
- 19 different here is that the groups renew by
- 20 quarter, first, second, third, fourth. Most of
- 21 them renew in the fourth quarter, and there's a
- 22 slight change as you move along the quarters

- 1 from 6 1/2 percent overall to 7.3. But overall
- 2 for the year when you weight by who renews, how
- 3 they renew through the year, about 7 percent,
- 4 and there's a range there that you can see from
- 5 4.8 percent up to 13 percent. A little bit of
- 6 background for that market, for the total
- 7 market.
- 8 I wanted to bring out a few pieces of
- 9 information along the following lines. If we
- 10 look at the Maryland market -- and this is just
- 11 for ACA insurers. I was trying -- insurers who
- 12 either offer the individual or the small group
- 13 market how have they performed of late in 2017.
- 14 The first thing when we line up all the
- 15 other types of coverages that are out there
- 16 beyond ACA, medigap, self-insured, Medicare
- 17 Advantage, et cetera, the whole picture, let's
- 18 look at, well, how many members. Well, we got
- 19 about 4 million members and the ACA is about
- 20 11 percent of that total. The second piece of
- 21 information here is in the gain/loss side, how
- 22 have they fared. First on the not favorable

- 1 side, in the individual non-medigap market, you
- 2 can see it there, in 2017 \$176 million loss.
- 3 So 16 percent of revenue, that's what I alluded
- 4 to earlier, problematic to state the obvious.
- 5 Other markets too that have lost money, the
- 6 self-insured, 32 million, 15 percent; also the
- 7 Medicare Advantage, 20 million, 5 percent.
- 8 But then let's look at the other side, it
- 9 just begs the question that there's some
- 10 positive, right. So on the small group side we
- 11 had an \$80 million gain, 6 1/2 percent of
- 12 revenue; for the large groups, about 146
- 13 million, 7 percent; for OPM HMO about
- 14 7 percent, 82 million. When you roll it all
- 15 together down to the bottom line, about 1.2
- 16 percent.
- 17 So on the premium dollar underwriting gain
- of 1.2 percent, 1.2 cents, it's not, a
- 19 relatively thin number. Again, this is before
- 20 investment income. We're trying again to
- 21 answer the question, we've lasered in on ACA,
- 22 as we should. We're just kind of begging the

- 1 question again of what's the total picture, and
- 2 that's one way of looking at it.
- I apologize, I didn't give you that slide.
- 4 That's the slide I was talking about, so let me
- 5 briefly: 11 percent of members in the ACA,
- 6 individual and small group losses 176 million
- 7 again in the individual, 80 for small group,
- 8 underwriting gain before investment income 1.2.
- 9 But you can walk down that Gain/Loss column, I
- 10 tried to pull out the top three to underwriting
- 11 loss, top three to underwriting gain, and then
- 12 roll it all together and that's what I brought
- 13 out.
- Our rate review, so we got thousands of
- 15 pages of filings on May 1. This is an attempt
- 16 to briefly let you know what we're looking at,
- 17 and individual non-medigap market just walk
- 18 down the assumptions. Morbidity from '17 to
- 19 '19 is how healthy or sick the pool is, so 1.33
- 20 in rough terms is saying that overall everybody
- 21 who filed assumes they'll get 33 percent
- 22 sicker. There's a range in that from

- 1 10 percent to 95 percent, we're examining that.
- On risk adjustment, as you know a zero sum
- 3 process where the healthier carriers write a
- 4 check to, so to speak, to the not as healthy
- 5 carriers. Zero sum, but there's a lot of money
- 6 changing hands. There's quite a gap there
- 7 where a carrier believes they will get
- 8 55 million, another believes they will say 159
- 9 to 170 million. We're working through
- 10 narrowing that gap. That's a major assumption.
- 11 Trends, the overall trend, the rise in
- 12 healthcare costs, plus some unit costs and
- 13 utilization, is 8 percent overall. The
- 14 high/low is 5.3 to 9.5. We'll talk a little
- 15 bit more about that later.
- 16 Contribution to reserve is, depending on
- 17 what type of carrier you are, profit. For
- 18 every premium dollar it was 2.7 percent, 2.7
- 19 cents for profit contribution to reserve with a
- 20 range of 2 to 5.
- 21 Administrative costs, how much it costs
- 22 the insurer to run their business per member

- 1 per month, which is a dollar amount, 66 on
- 2 average, but there's a range of 35 to 108.
- 3 It's another one we look closely at.
- 4 Broker costs, \$6 per member per month,
- 5 with a range of 4 to 7. And the loss ratio,
- 6 the claims divided by premium, how much of the
- 7 premium dollar is going to pay claims, on a
- 8 traditional basis it's 83.4 overall and a range
- 9 of 82 to 87. But the federal requirement that
- 10 it has to be below 80 for individual and small
- 11 group, on those terms it's a slightly different
- 12 formula, it's 87 overall and a range of 86 to
- 13 91.
- 14 Again, just trying to give you a sense of
- 15 what's been filed, what we're reviewing. This
- is a small sample of what we're looking at, but
- it's some of the big ones, kind of the top
- 18 view.
- 19 For small group there's a lot less
- 20 assumption that the pool will get less healthy,
- 21 1.003, a range of 1.0 to 1.01. We're looking
- 22 at that one, the carrier has been providing a

- 1 lot of information there.
- 2 Risk adjustment, they're a lot closer
- 3 apart there. When we roll together all the
- 4 companies there's a \$24 million difference, \$8
- 5 PMPM. We're still working with the carriers on
- 6 risk adjustment.
- 7 Overall trend is 7.8, with a range of 3.6
- 8 to 10.9.
- 9 Contribution to reserve, or profit,
- 10 average of 1.7, a range of zero to 6.
- 11 Administrative costs, 60 with a range of
- 12 42 to 73.
- Broker costs, \$26 with a range of 3 to 30.
- 14 And the loss ratios, the one that you're
- 15 accustomed to seeing, those of you who look
- 16 into these things, 76.2 claims over premium
- 17 with a range of 75.6 to 79.8, and then the
- 18 NAIC, 80.5 above the minimum of 80 with a range
- 19 of 80 to 85.5.
- One of the components, as you know, of the
- 21 Affordable Care Act was the patient-centered
- 22 Outcomes Research Institute. One of the core

- 1 issues is just runaway costs and trying to have
- 2 a component of the ACA that thinks about that,
- 3 that researches that, and a lot of the carriers
- 4 are doing some things along those lines that we
- 5 wanted to be aware of, wanted to advocate. I
- 6 know Kaiser has a diabetes program, a
- 7 behavioral health program that's five-star
- 8 rated by CMS. CareFirst has a nationally
- 9 lauded patient-centered medical home. United
- 10 has a motion program for exercise and wellness.
- 11 Aetna has an incentive program for their
- 12 providers. So all these -- this is a slide in
- 13 progress, but trying to look over time to see
- 14 what's the uptake. Are insureds taking
- 15 advantage of these things, and if so how much
- 16 and what's the pace.
- 17 So a rough estimate here of anyone
- 18 involved in some of the programs I just
- 19 mentioned, a prevention program, or chronic
- 20 care, a care plan where the doctor tells you
- 21 here's what you should do to stay healthy,
- here's what you should do to get healthy, 1.9

- 1 percent in '15, 2.3 in '16, 2.7 in '17. So I
- 2 was hoping it would be a bigger number, but at
- 3 least it's on the upswing, and something that
- 4 we again believe is a key component to making
- 5 things better. And although these percentages
- 6 are small on the surface relatively speaking,
- 7 it's a very small number of claimants that can
- 8 generate a lot of the claims dollars, as you
- 9 know. I believe 3 percent generate 50 percent
- 10 of the claims costs, but still we'd like to
- 11 help the carriers raise those numbers.
- 12 A couple of -- to be circumspect in what
- we're looking at for ACA, we've seen the
- individual non-medigap market but we wanted to
- 15 see kind of holistically how have other markets
- 16 been affected, and trying to be factual, see,
- 17 interpret those facts, and this is one area
- 18 where it led us. If you look at what's
- 19 happened to the group markets, small and large,
- 20 since the ACA, there's a couple of charts here
- 21 to the right. One is how many were offering
- 22 health insurance before ACA and today, and one

- 1 thing that caught our attention is just looking
- 2 at the first chart it shows pre-AC as 2010,
- 3 47.2 percent of small employers were offering
- 4 health insurance to his or her employees,
- 5 that's come down to 32.9, so that's a
- 6 14 percent drop. We had -- it was more marked
- 7 for the under 10 of the real small groups, and
- 8 I know they're having their struggles too
- 9 paying the premiums. The average small group
- 10 in Maryland I believe is seven contracts, about
- 11 11 members, so there's -- we've seen some data
- 12 from the carriers of a migration out of the
- 13 small group market to individual. It would
- 14 stand to reason that the draw of the premium
- 15 tax credits, cost sharing reductions, and some
- 16 evidence is still being explored that believing
- some of the less healthy have gone to the
- 18 individual market and trying to see what those
- 19 tangential effects are.
- 20 Another little bit harder to measure, but
- 21 one that we've started to try to look at, is
- 22 down at the bottom chart. You'll get small

- 1 group premium increases for the 15 years before
- 2 ACA and for large group, and in the two years
- 3 since, after ACA there's been an improvement,
- 4 and this one just look down for small group
- 5 average increase after benefit buy-downs from
- 6 5.6 percent to 3, so a 3-point drop in small
- 7 group. Large group was 6.4 to 2.3, a 4.2
- 8 percent drop, and then you have as a little bit
- 9 of a reference Consumer Price Index.
- 10 So as of late small group overall
- 11 increases in Maryland, according to the Medical
- 12 Expenditure Panel, could be dropping below CPI,
- 13 they've been on a downward movement, that's
- 14 something we're trying to understand and just
- 15 figure into our thinking.
- 16 Last couple of thoughts. As you know, the
- 17 Tax Cuts and Jobs Act was passed as of
- 18 December 22nd of '17. For Maryland ACA
- 19 insurers the amount of federal income tax paid
- on earnings, again on a composite basis, came
- 21 down by 11 points from 28 percent to 17 percent
- 22 starting in 2018. So that affects the

- 1 contribution to reserve risk-based capital a
- 2 bit and had a tangible impact on bottom lines,
- 3 and that's part of our review.
- We've had some great feedback from the
- 5 Maryland Hospital Association. I know a lot
- 6 about the HSCRC and the actions that they've
- 7 taken, I want to speak to that for a minute,
- 8 that we did note that the report that recently
- 9 came out with a projection of increasing costs
- 10 for fiscal year '19 is 1.37 percent versus 2.77
- 11 percent last year, so 140 basis points down, on
- 12 the second bullet point, and while -- there's
- 13 lots of reasons that the trend won't be exactly
- 14 1.37 percent, some of them are listed here.
- 15 Which hospitals are being used affects the
- 16 trend, mix of services being performed affects
- 17 the trend, if you're having more cardiac
- 18 surgeries, for example out-of-area utilization,
- 19 but I don't want it to get lost that the fact
- 20 that that's a projected is a factor is viewing
- 21 the trend and the direction of where the trend
- is moving and is something that we're looking

- 1 through and engaging the insurers about.
- 2 So my comment about the waiver. The
- 3 estimated rate impact is minus 30 percent. It
- 4 will vary by legal entity. For example,
- 5 there's some entities that have a lot
- 6 proportionately sicker people, they'll have
- 7 more claims over \$20,000, but overall
- 8 30 percent, and that's what we're waiting and
- 9 trying to give CMS everything they need, and
- 10 working with the exchange giving them what they
- 11 need, to come back with more information on
- 12 that.
- So a couple other -- on bullet No. 4, when
- 14 we were in Annapolis one of the good pieces of
- information that came out that we were asked to
- 16 summarize is how does this affect a typical
- 17 Maryland family, and this being the rates, the
- 18 2018 rates in the individual market, and for --
- 19 we tried to pick a family that wasn't quite at
- the average income, was not getting any
- 21 subsidy, what does this mean to them in
- 22 premiums, and for such a family of four making

- 1 \$100,000 the estimate is that -- there's a
- 2 range on this, but just premiums are \$19,000.
- 3 That's 28 percent of after-tax income, and then
- 4 if that family is sick and they hit their
- 5 out-of-pocket max, they pay their deductible,
- 6 it will be \$34,000. Premium plus their portion
- 7 of the insurance cost would be 50 percent of
- 8 their after-tax income.
- 9 In reading the public comments, one of the
- 10 requests was don't express these increases in
- 11 terms of percentages, express them in terms of
- 12 dollars. I understand their point that it --
- 13 that I think makes it a little more tangible
- 14 and this is one way to do that, to put myself
- in the shoes of the people who are paying this.
- 16 And some people -- some of the public comments
- 17 there are avoiding preventative -- it said
- 18 avoiding preventative care, dropping insurance
- 19 are things that we want to deter, getting a
- 20 second job.
- 21 So on the waiver I think we're already up
- 22 to our first milestone of the submission being

- 1 deemed complete. That happened on July 5th and
- 2 I'll walk you through the timeline there. The
- 3 federal comment period ends on Saturday, so
- 4 we're keep tracking every little bit of
- 5 progress. We have asked HHS for a decision on
- 6 the waiver by August 22nd. I think that's
- 7 asking a lot of them, but I know that they're
- 8 trying, that it may be a little later than
- 9 that. I know the Commissioner mentioned a
- 10 second rate hearing about that decision to
- 11 focus on that for September 17th, and we're
- 12 aiming to have rates approved by September 19th
- 13 and open enrollment 11/1.
- 14 Thank you for going through all that. I
- 15 look forward to having the insurers, and I
- 16 appreciate again them coming in and answering
- 17 all of our questions. There's been a slight
- 18 change in the schedule per a request of one of
- 19 the carriers. So, CareFirst, is it okay if you
- 20 come up next?
- 21 MR. BERRY: Sure.
- MR. SWITZER: Appreciate it, so the floor

- 1 is yours.
- 2 MR. BERRY: Great, thank you.
- 3 MR. REDMER: Excuse me, Todd, Bryson's
- 4 (phonetic) got a question.
- 5 AUDIENCE MEMBER: Quick question by Bryson
- 6 Hopper (phonetic).
- 7 MR. SWITZER: Yes, hi.
- 8 AUDIENCE MEMBER: The statistic you gave
- 9 earlier about the decline in participation in
- 10 the small group market by employers from, I
- 11 think, 47 percent to 32 percent, would that
- 12 capture any migration to the self-funded
- 13 market?
- MR. SWITZER: I'm still trying to parse
- 15 that out. It was intended to, but I haven't
- 16 quantified it yet. But I'll be happy to off
- 17 line and show you how much we have parsed out.
- 18 AUDIENCE MEMBER: Thank you.
- 19 MR. REDMER: Yes?
- 20 AUDIENCE MEMBER: On a similar note, do
- 21 you have any data on migration back for 2018
- 22 yet?

- 1 MR. SWITZER: I don't, but I'd be happy to
- 2 explore it if you'll just find me after.
- 3 Anything else? Okay.
- 4 MR. BERRY: Good afternoon. My name is
- 5 Pete Berry, I am Chief Actuary for CareFirst.
- 6 I don't have any slides I'm going to be
- 7 showing, but I'll be referring to some notes
- 8 here as I walk through my presentation.
- 9 So as Todd mentioned, all the carriers
- 10 submitted rate filings for ACA on May 1st.
- 11 Like past years, since that time we have
- 12 received what's called objections from the MIA.
- 13 Those are really just questions, they're called
- 14 objections, but, and we continue to work with
- 15 them. Since May 1st to date we've received
- 16 over 45 objection letters containing over 200
- 17 questions for our individual and small group
- 18 rate filings, and this is pretty typical.
- Every year there's quite a thorough review
- 20 by MIA, and starting last year they had an
- 21 external consultant also participate last year
- 22 who is Oliver Wyman. It's our understanding

- 1 that this year it will be Lewis & Ellis will be
- 2 the external consulting reviewing the
- 3 individual filings and some components of the
- 4 small group filings, and that review has yet to
- 5 begin. So the 200 I'm referring to are just
- 6 from MIA.
- We'll continue to work with MIA and Lewis
- 8 & Ellis working through this process, as we
- 9 always do. It's through a system called SERFF,
- 10 and so that will be the technical review. What
- 11 I wanted to do today was walk through each of
- 12 the filings and talk about some of the major
- drivers, some of the categories that Todd
- included in his presentation, and I'll be
- 15 addressing mostly individual but also some
- 16 small group, but most of my time, for obvious
- 17 reasons, will be spent on individual.
- 18 So just to summarize where we are with
- 19 individual, as Todd mentioned there's been
- 20 substantial losses in the individual market
- 21 since the ACA began. I know we've, in hearings
- in the past we've put up some numbers, and

- 1 those losses continue. Last year our approved
- 2 rate increases, and I'm giving the approvals
- 3 before what I'll call CSR adjustment, it's a
- 4 little more straightforward, is we had a
- 5 36 percent increase approved for HMO and a
- 6 49 percent increase for PPO, and those were
- 7 both lower than we filed, and PPO was
- 8 substantially lower than we filed.
- 9 So as we move through 2018, while it's too
- 10 early to really see definitively how the
- 11 performance, financial performance is going to
- 12 be, it does look like HMO is in better shape
- 13 than it ever has been in the past, but PPO is
- 14 still woefully inadequate, unfortunately. The
- 15 proposed rate increases that we have in 2019
- 16 that CareFirst has submitted, as Todd showed,
- 17 are 18.5 percent for HMO and 91.4 percent for
- 18 PPO, and those increases, as he also mentioned,
- 19 don't reflect any of the impact of an approval
- 20 for 1332 Waiver that would introduce a
- 21 reinsurance program. So these, all these
- 22 numbers are before that, which I think is very

- 1 important.
- 2 CareFirst is very supportive of the waiver
- 3 process. We've been involved pretty deeply in
- 4 working with MIA sharing data. We believe it's
- 5 an important step in attaining a stable
- 6 individual market. I can tell you that my
- 7 team, a year and a half ago we started at
- 8 CareFirst modeling what it would look like to
- 9 the individual market if we were able to have a
- 10 reinsurance system here. So we've been
- 11 thinking about it for a long time, and we are
- 12 very encouraged by the progress that has been
- 13 made and all the great work that the exchange
- 14 and the MIA has done in moving this forward.
- 15 It is a very -- for those of you who don't
- 16 know, it's a very complicated process with a
- 17 very short timeframe, and we're very excited
- 18 that they've met all these deadlines and CMS is
- 19 now on the verge of being able to review that.
- One thing I can say is that if the 1332
- 21 Waiver is approved that the increases I
- 22 mentioned, the 18.5 and 91.4, will be

- 1 substantially lower, and that is very, very
- 2 good news.
- 3 So I want to start by talking about
- 4 individual PPO, that's the 91.4 percent
- 5 increase, and that, that sounds so high to me
- 6 too, and so one question is how could it
- 7 possibly be necessary to have a 91.4 percent
- 8 increase. Well, I want to give a little bit of
- 9 context.
- Right now as of June we have about 13,000
- 11 members in that product. A year and a half ago
- 12 it was twice that many. Two and a half years
- 13 ago there were four times that many. So we
- 14 have a lot of people leaving this product
- 15 because the rates are so high. And as Todd
- 16 mentioned, you can have 3 percent of those
- 17 members account for 50 percent of the cost,
- 18 that's pretty typical in health insurance. So
- 19 you can have a lot of people leave and still
- 20 have most of the cost left over. That's called
- 21 anti-selection, and this is in a selection
- 22 spiral, this product. In fact, the last two

- 1 years as we've filed it, we have to have an
- 2 actuary certify to this rate filing, it has
- 3 been a qualified certification because we've
- 4 said this product is in a selection spiral,
- 5 which basically means no increase is going to
- 6 be adequate.
- 7 Let me give you an example. Every year we
- 8 get new people coming in. Believe it or not,
- 9 new people are still buying this product.
- 10 We've looked at the past and said, okay, how
- 11 sick are these new people compared to who we
- 12 currently have in there, and the data says
- 13 they're twice as sick, twice as sick as the
- 14 people already there. When we priced this for
- 15 2019 we didn't assume they were twice as sick,
- 16 we only assumed -- we assumed half of that,
- 17 because if we assumed it was twice as sick that
- 18 91.4 would have been even higher, and at some
- 19 point we have to make a decision as to how much
- 20 are we going to drive this knowing that no rate
- 21 increase will be adequate. So these are the
- 22 struggles we have, and it's one of the reasons

- 1 why we're so excited about the 1332 Waiver and
- 2 the opportunity to introduce reinsurance to try
- 3 to stabilize this market.
- 4 To give you another number, when we set
- 5 these rates we looked at a base period. So
- 6 this year it was 2017, last year it was 2016,
- 7 and we project out two years. So last year it
- 8 was 2016 to 2018, this year it's 2017 to 2019.
- 9 The change in the per-member cost from '16 to
- 10 '17, this is actual data, it went up
- 11 50 percent, 50 percent. So if we got a
- 12 49 percent increase last year, half of that,
- 13 basically all of that is taken out just in the
- one year moving. It's a little bit more
- 15 complicated than that, but that's directionally
- 16 true.
- 17 So we're sitting there -- and I'll give
- 18 you the number. In 2016 the PMPM, per member
- 19 per month, cost for the PPO was \$658.93, a year
- 20 later it was \$947. Now, that's the, that's the
- 21 time when I mentioned to you that we lost all
- 22 that membership. So like I said, two and a

- 1 half years ago we had four times as many
- 2 members as we have now. That goes right into
- 3 these rate increases.
- 4 So when you start thinking about how can
- 5 you have a 91 percent rate increase, when you
- 6 have the cost going up 50 percent per year all
- 7 of a sudden you can see how you can have such a
- 8 large rate increase, and that's some of the
- 9 things we're struggling with, and those are the
- 10 main drivers. It's really how the experience
- is emerging and how we think it's going to go
- 12 going forward. So for 2018 we can see who we
- 13 kept and who we lost, and the people we kept
- were 35 percent sicker than the average person
- 15 the year before, so that gets added on. So
- 16 very quickly you get to a very high increase.
- 17 Some of the other factors there, there's
- 18 demographics. These people are getting older,
- 19 and while there's some adjustment for that in
- 20 the back end it doesn't really take into
- 21 account. So really the main drivers are the
- 22 base period going up, the continued

- 1 deterioration of the people we kept and some of
- 2 this population getting older, and that's
- 3 really what's driving that 91. There's some
- 4 other issues like trend and ebb and all those
- 5 things, but once you start talking about 91
- 6 percent increase all those things are little
- 7 details and what I talked about is really
- 8 what's driving it.
- 9 So let me move on to HMO. This is a much
- 10 better story. It's a much bigger population
- 11 and it is more stable than PPO, and that is
- 12 good news. However, it is susceptible to the
- 13 forces of anti-selection and so we are
- 14 concerned. This increase is 18.5 percent.
- 15 That is the -- I believe, someone will check me
- 16 on this I'm sure, but I believe that is the
- 17 lowest increase that CareFirst has ever
- 18 requested in the ACA since filing requested
- 19 rate increases in 2015. What that says is last
- 20 year when we got our 36 percent increase that
- 21 was in the range of what we thought we would
- 22 need, and, like I said, it's too early to tell

- 1 for 2018 but it does look like the performance
- 2 is better than it's been. Maybe not positive,
- 3 but a lot less negative than it used to be.
- 4 That's very good news and that leads to the
- 5 18.5 percent increase, which includes some
- 6 morbidity deterioration, people get sicker, but
- 7 it gives us something to work with. The new
- 8 people joining, they are still sicker than the
- 9 ones we currently have and we have to price
- 10 that in.
- Once the 1332 Waiver is approved, and I
- 12 say when hopefully and not if, there is a
- 13 possibility, we have to get all the details but
- 14 there is a possibility that rates could
- 15 actually drop in 2019 from the 2018 level. If
- 16 that happened that would go a long way in
- 17 moving towards stabilizing this market. It's
- 18 not the end of the war, but it's a good first
- 19 step, and we would be very excited to see that.
- To give you a similar number, I mentioned
- 21 that the increase in 16-17 for PPO went up
- 22 almost 50 percent, that went up 15 percent for

- 1 HMO. Still higher than what we would like to
- 2 see and that it's driven by the anti-selection,
- 3 but certainly much more manageable. So that
- 4 was really what I wanted to focus on with
- 5 individual. It's really all about how sick
- 6 these people are, morbidity.
- 7 There's certain things with risk
- 8 adjustment, as Todd mentioned. The way risk
- 9 adjustment works is they didn't want people --
- 10 anyone who's been around for a while might
- 11 remember the old golden rule in New York. They
- 12 used to -- when HMOs were first introduced they
- would peel off all the young and healthies and
- 14 make a million dollars. They didn't want
- 15 people doing that, selecting all the healthy
- 16 risk, and so what they said was if you have a
- 17 healthier population than another carrier we're
- 18 going to use a formula so that you pay them
- 19 some money so that when you're selling these
- 20 you're not trying to target the young and
- 21 healthies. That's what risk adjustment is
- 22 about.

- 1 It is a forecast, two years, so there's a
- 2 lot of variability and we're working with MIA
- 3 to come to a reasonable number, and that
- 4 certainly is impacting some of this. You can
- 5 imagine the PPO being so sick receives a lot of
- 6 risk adjustment, and it does, and that can vary
- 7 a lot, so that's certainly one of the factors
- 8 we're looking at.
- 9 Trend is another one. Trend is the
- 10 measure of how much we think the cost per
- 11 service and utilization of those services is
- 12 going to increase over time separate from how
- 13 sick the population is, and that's certainly
- something we're looking at and something I'm
- 15 going to talk about when I get to small group
- 16 now.
- Moving to small group, it is much, much
- 18 more stable. The proposed increases that
- 19 CareFirst has put in for 2019 are 4.7 percent
- 20 for HMO and 3.5 percent for PPO, so those are
- 21 low, single-digit increases. As I mentioned
- 22 trend is a very important factor here, and its

- 1 something that Lewis & Ellis, one of the
- 2 factors that Lewis & Ellis will be reviewing.
- 3 From our perspective we consider it an
- 4 important factor for the following reasons. As
- 5 Todd mentioned, most of the groups renew in the
- 6 fourth quarter, and that has to do with
- 7 something that happened way back in 2015 that
- 8 caused early renewals. So what that means is
- 9 when those groups renew in the fourth quarter
- 10 of 2019 they're going to get an annual contract
- 11 which locks in their rates well into 2020 in
- 12 the third quarter. So when we're working on
- 13 rates right now we're locking in a lot of
- 14 revenue all the way through the end of 2020,
- and trend is one of the numbers we're going to
- 16 want to really look at. If our trends are too
- 17 low we've just locked in revenue for way in the
- 18 future and there's nothing we can do.
- Now, what if they're too high? Well, ACA
- 20 has a mechanism in place for that, it's called
- 21 MLR rebates, and Todd alluded to it a little
- 22 bit with regard to an 80 percent loss ratio,

- 1 which is claims over premium. If a carrier has
- 2 basically prices too high and they make too
- 3 much money, we got to give it back. So there's
- 4 an upside, you know, if you make too much you
- 5 got to give back; no down side, if you don't
- 6 have enough, you don't get someone giving you
- 7 any money. So that's one of the things we have
- 8 to consider, especially as we're locking in
- 9 rates so far into the future. We want to make
- 10 sure these rates are adequate, but not
- 11 excessive. And as I said, we understand Lewis
- 12 & Ellis will be looking at some of our small
- 13 group assumptions, including trend, and we look
- 14 forward to working with them on that.
- 15 So that ends my portion.
- 16 MR. SWITZER: So as you know, Standard &
- 17 Poors talking about stability in the individual
- 18 market, it's a little bit of a while ago, April
- 19 of '17, but they summarize, said: Publicly
- 20 available data for BlueCross & BlueShield
- 21 insurers we expect a five-year path to
- 22 stability. 2018 would be year five and we

- 1 are -- the last part of their quote is: We're
- 2 seeing the first signs in 2016 that this market
- 3 could be manageable for most health insurers.
- 4 So my question is you alluded to it in the fact
- 5 that the 18.5 is the lowest in the lineup, and
- 6 that was great, is it your opinion that there's
- 7 cautious optimism that leaving the PPO aside,
- 8 which is, I think, a distinctly different case,
- 9 there could be some movement toward stability
- 10 or any feedback along some -- I know there's
- 11 lots of opinions about whether the market is
- 12 stabilizing or not, this is one that is in this
- 13 camp. Any feedback or thoughts about that
- 14 possibility, please?
- MR. BERRY: Yeah, so let me give you my
- 16 opinion, and again this is just my opinion, not
- 17 necessarily CareFirst's opinion, as I think
- 18 about this and read about it. I think it's
- 19 possible. I think that there's some unique
- 20 things to Maryland that may have put us on,
- 21 outside of the scope of what they're talking
- 22 about, and let me give you an example. Florida

- 1 Blue down in Florida, they made money in the
- 2 ACA every year, and the reason why it started
- 3 with what's called a narrow network. So they
- 4 basically came in and said, okay, we're going
- 5 to cut out a bunch of hospitals, we're going to
- 6 have a lot fewer doctors, we're going to
- 7 negotiate better deals with those doctors, and
- 8 that's how we're going to build our ACA
- 9 products. So when it came out in the first
- 10 year their rates were a lot lower than they
- 11 otherwise would have been, okay, because they
- 12 made all those deals with the narrow network,
- which meant they didn't lose as many healthy
- 14 people. They did that the first year and
- 15 they've been able to maintain that.
- 16 If you look at the states that have had
- 17 success, it's the states that started off with
- 18 narrow networks. It's also the states that
- 19 have a very high proportion of what's called
- 20 subsidized members on the exchange. They get,
- 21 you know, their premium subsidies which
- 22 immunes, helps you have immunity from rate

- 1 increases. My recollection, and again, you
- 2 know, everyone can test this, my recollection
- 3 is that Maryland has a pretty high percent of
- 4 off-exchange members, which means they are not
- 5 immune from these rate increases and tend to
- 6 drop put.
- 7 So that's why I think that article that
- 8 Todd was referencing, I think that's right for
- 9 a lot of the states, like Florida and others,
- 10 and maybe at the time that article applied a
- 11 little less to Maryland. Having said that,
- 12 setting aside PPO, the fact that we were able
- 13 to file an 18.5 percent increase for BlueChoice
- does give me hope, because that's in the
- 15 ballpark. If we can get the 1332 approved and
- 16 we can actually bring those rates down some,
- 17 then I think we're starting to talk about a
- 18 positive future.
- 19 Thank you.
- 20 MR. SWITZER: Next we have Mr. Murayi from
- 21 Aetna, please.
- MR. MURAYI: Hello. Good afternoon, my

- 1 name is Regis Murayi, I am here from Aetna, and
- 2 I am here to talk about our filings. We have
- 3 two entities for Aetna, and they are both in
- 4 the small group market, so no individual.
- 5 Everything I talk about today will be for small
- 6 group.
- 7 For our HMO entity, our average rate
- 8 increase is 10 percent, for our or PPO our
- 9 average rate increase is 9 percent. We filed
- 10 three plans for both entities, offered both on
- 11 and off exchange. So I'll note that these rate
- 12 increases are average rate increases. The
- 13 exact change will depend on what benefit plan
- 14 an individual chooses, the members that
- 15 contract, the members' group contract, the age
- 16 and family size for the enrolling employees,
- 17 and employer contributions. So what I stated
- 18 there earlier is a range, and it will vary.
- In developing these rates we take our
- 20 historical claims experience from 2017 and
- 21 project that forward to 2019. So for
- 22 simplicity, as I pointed out earlier, we have

- 1 10 percent for HMO, 9 percent for PPO. Going
- 2 forward, let's assume an average of 9 percent.
- For these rate increases, there are five
- 4 main drivers that drive this rate increase.
- 5 First, medical costs go up; second, plan design
- 6 changes; third, our estimate of the average
- 7 morbidity in the ACA market; fourth, changes in
- 8 fees; and then fifth, call it a catch-all
- 9 bucket that includes a number of small items
- 10 that don't impact the rates as much. I'll go
- 11 into details of those five drivers now.
- 12 So first, medical costs go up. We expect
- 13 total medical costs to go up from '17, what our
- 14 experience was, to 2019. Medical costs go up
- 15 for a number of reasons, but for two main
- 16 reasons: First, providers raise their prices,
- 17 and, second, members get more medical care.
- 18 For small employers in Maryland, some examples
- 19 of increasing medical costs we've experienced
- 20 in the last 12 months include the cost of
- 21 prescription drugs going up, also includes the
- 22 use of physician services in Maryland.

- 1 Second, another impact to our rates is for
- 2 plan design changes. So changes to cost
- 3 sharing for some plans from our 2018 offering
- 4 to 2019 were made to comply with actuarial
- 5 value requirements, and/or to make the plans
- 6 more attractive to consumers. So those plan
- 7 design changes have an impact on the rates that
- 8 we file.
- 9 Third, I said the estimate of the average
- 10 morbidity. So our estimate of the average
- 11 population health, so the average morbidity, in
- 12 the ACA risk pool, as well as our estimate for
- 13 risk adjustment transfers, have impacts on the
- 14 rates. We expect that the average morbidity in
- 15 the small group market will increase from 2018
- 16 to 2019.
- 17 Fourth, changes in fees have an impact on
- 18 our rates, so we have a slight decrease to our
- 19 rates due to changes in fees. So the Federal
- 20 Health Insurer Fee was eliminated and so that
- 21 has a downward impact, offset somewhat by the
- 22 Maryland Specific Health Insurer Provider Fee

- 1 Assessment. In combination that still leads to
- 2 a decrease in our rates.
- Finally, I said the catch-all bucket. We
- 4 have a bucket for impacts to rates that mainly
- 5 includes our experience differing from what we
- 6 had initially priced in 2018.
- 7 So with that, we also wanted to use this
- 8 opportunity to update you on what Aetna is
- 9 doing to keep premiums affordable. We are
- 10 taking a number of steps to keep our products
- 11 as affordable as possible and to address the
- 12 underlying cost of healthcare. Among these
- include we are developing new agreements with
- 14 healthcare providers that base provider
- 15 compensation on the quality of care that's
- 16 delivered, rather than the quantity of
- 17 services. Second, we're creating medical
- 18 management programs that address potential
- 19 health issues for members earlier and improving
- 20 their health outcomes. Third, we're working to
- 21 reduce the ability of out-of-network providers
- 22 to collect unreasonably excessive payments for

- 1 services they provide.
- 2 Aetna is dedicated to increasing
- 3 transparency within the healthcare system and
- 4 helping members best utilize the plans that
- 5 they have. Members can access Aetna Navigator,
- 6 which is a secure member site, website, which
- 7 allows them to research their specific plan
- 8 benefits, healthcare providers in a given area,
- 9 and in some locations the actual cost of the
- 10 healthcare services that they're going to
- 11 obtain.
- 12 With that, I just want to thank you for
- 13 the opportunity to be transparent in our rate
- 14 development.
- 15 MR. SWITZER: Thank you very much.
- 16 MR. REDMER: I've got a couple. First,
- 17 for anybody on the phone, if you could refrain
- 18 from putting us on hold we would appreciate
- 19 that.
- 20 Two things: You mentioned at some point
- 21 in your presentation you were projecting
- 22 increased physician usage, I think was the term

- 1 you used, and you also mentioned increased
- 2 morbidity. I'm curious why you believe that
- 3 the morbidity is going to increase and by how
- 4 much, and then secondly if you can elaborate on
- 5 the increased usage of physicians.
- 6 MR. MURAYI: Yes, I'll take your first
- 7 question. I would say we're -- we see an
- 8 increase in physician utilization, so generally
- 9 as we look year over the year the amount of
- 10 medical care that actually occurs we have seen
- 11 physician utilization increase. We expect that
- 12 to continue in the future.
- 13 Second, your second question was about the
- 14 average morbidity. So for the small group
- 15 market we are expecting a slight increase in
- 16 the average morbidity of the small group ACA
- 17 risk pool, and that has -- because of that that
- 18 has an impact on our rates as we relate to the
- 19 average. The magnitude is in the low single
- 20 digits.
- 21 MR. REDMER: But what is it that you're
- 22 seeing that causes you to believe that the

- 1 morbidity's actually going to increase?
- 2 MR. MURAYI: Our analysis is based off of
- 3 historical evidence, or historical experience
- 4 and then we project that forward. You know,
- 5 it's our opinion as we look at the, just the
- 6 average composition of the market that leads to
- 7 an average increase in small group morbidity.
- 8 MR. REDMER: Thank you.
- 9 MR. SWITZER: So I noticed that enrollment
- 10 dropped from last year to this year by about
- 11 33 percent. I know that the brand recognition
- 12 for Aetna is very good, and my question is with
- 13 that enrollment pattern declining and the rates
- 14 being relatively higher than others in the
- 15 market is there a strategy, or maybe that's not
- 16 the right word, but to grow, or are you
- 17 expecting to still shrink in enrollment in
- 18 Maryland? Or if there's any thoughts you can
- 19 share about the presence in Maryland and the
- 20 direction you're going and want to go, that
- 21 would be appreciated.
- MR. MURAYI: Yeah, unfortunately I can't

- 1 speak about the overall strategy in the market.
- 2 I will say that for our premium rate
- 3 development we, you know, we look at the costs,
- 4 the underlying costs that we are incurring, and
- 5 we project it forward for a rate that we
- 6 believe to be reasonable in the marketplace.
- 7 The strategic question is outside of my
- 8 realm of responsibility.
- 9 MR. SWITZER: Sure, thanks.
- 10 Last question from me. I notice that the
- 11 broker costs are relatively small, \$3 per
- 12 member per month. Are the brokers not relied
- 13 heavily upon for this market in Maryland?
- MR. MURAYI: We set broker compensation
- 15 amounts every year, and, you know, as you noted
- 16 they're relatively lower. So, you know, that's
- 17 just the compensation structure that we've set
- 18 out with those brokers.
- 19 MR. SWITZER: Okay. Thank you.
- 20 MR. REDMER: On the left.
- 21 AUDIENCE MEMBER: Is the morbidity rate
- 22 projected for ACA in any way affected by

- 1 Aetna's transition towards the self-funded
- 2 model for small group?
- 3 MR. MURAYI: Let me make sure I heard the
- 4 question correctly. You said is it affected in
- 5 any way by a transition to a small group
- 6 market?
- 7 AUDIENCE MEMBER: Towards the self-funded
- 8 model.
- 9 MR. MURAYI: To the self-funded models?
- 10 So we look at the average of the current
- 11 composition of the ACA risk pool and we
- 12 consider things, you know, risks going forward
- 13 that may change the composition of the market.
- 14 So, you know, first we look at the average
- 15 morbidity in that pool, but also things that,
- 16 you know, things that may change, new things on
- 17 the landscape that will change the definition
- 18 of that marketplace.
- So, yes, we consider all those pieces in
- 20 the projection of our morbidity. To parse that
- 21 out, we generally look at it in the aggregate
- 22 and make a projection forward for overall how

- 1 we think that will affect the market dynamics.
- 2 MR. SWITZER: Morbidity is one of the key
- 3 assumptions we're kind of in the middle of our
- 4 deliberation with Aetna on, so that's one of
- 5 the factors, that's one of the key ones that
- 6 we're asking for more information and working
- 7 toward assent.
- 8 Is there another question? Go ahead.
- 9 AUDIENCE MEMBER: (Inaudible.)
- 10 MS. GRASON: Speak up a little bit.
- 11 MR. SWITZER: I'm sorry, would you please
- 12 speak up a little.
- MS. GRASON: Stand and speak.
- 14 AUDIENCE MEMBER: Since we're talking
- 15 about --
- MR. SWITZER: I'm sorry, would you please
- 17 stand up and speak a little louder for the
- 18 Court Reporter and everybody. I'd like to
- 19 hear.
- 20 AUDIENCE MEMBER: Since you're talking
- 21 about the prescriptions, is it appropriate to
- 22 ask a pharmacy question?

- 1 MR. SWITZER: Sure.
- 2 MR. REDMER: Related to the ACA, sure.
- 3 AUDIENCE MEMBER: (Inaudible.)
- 4 MR. REDMER: Can you repeat that?
- 5 MR. MURAYI: Yeah, and correct me if I get
- 6 this wrong. Your question was for our plans,
- 7 what are the preferred pharmacies that we offer
- 8 as part of our medical benefit?
- 9 AUDIENCE MEMBER: Yes.
- 10 MR. MURAYI: Unfortunately I don't have
- 11 that answer right now, but we can follow up
- 12 with you afterwards if you would like.
- 13 MR. SWITZER: Thanks again.
- MR. MURAYI: All right. Thank you.
- 15 MR. SWITZER: I know that Kaiser is
- 16 calling in from Portland, Oregon, and I had a
- 17 request, I want to accommodate that. So
- 18 Kaiser, if they can go next, if that's all
- 19 right with United. I'll do the slides.
- 20 Mr. Liebert, whenever you're ready.
- 21 MR. LIEBERT: All right, thank you. Thank
- 22 you for your patience and thank you for letting

- 1 me participate. My name is Dave Liebert and
- 2 I'm an actuary with Kaiser Foundation Health
- 3 Plans here in Portland, and I've worked on the
- 4 Maryland individual rate filings for three or
- 5 four years now and so I'm going to present on
- 6 both the individual and the small group rate
- 7 filings. Unfortunately Rob Picker, the actuary
- 8 on the small groups filing, could not be here
- 9 today, but I'm going to present on his behalf.
- 10 So on the first slide, or actually I guess
- 11 it's the second slide, on the components of the
- 12 rate change for the small group ACA filing, you
- 13 can see that we are -- we have filed a
- 14 3 percent rate change, actually a 3.3 percent
- 15 rate change, and this is on a -- we have
- 16 approximately 9,000 members in the market as of
- 17 February 2018, which is about a 3 percent
- 18 market share, and we have 44 plans covering all
- 19 the metal tiers from Bronze, Silver, Gold and
- 20 Platinum, and they are all HMO plans, and we
- 21 have seen a slight decrease over the years in
- 22 our experience.

- 1 So as you can see from our slide, the
- 2 projected claims expenses are actually a little
- 3 lower than they have been in the past, and this
- 4 is leading to a slight reduction effect in our
- 5 rates. But to counter that we are projecting a
- 6 higher risk adjustment transfer out, and so the
- 7 balance of that is a 3.3 percent rate change.
- 8 Additionally, there's the new Maryland
- 9 state assessment for 2019, which is about a 2.4
- 10 percent increase, countered by the moratorium
- 11 on the Health Insurance Provider Fee, which is
- 12 a 1 percent decrease for us. So as I said,
- overall we're at about a 3.3 percent rate
- 14 increase.
- So any questions on our small group rate
- 16 filing? I didn't prepare much because there's
- 17 not -- we're a pretty small piece of the market
- 18 and it's a pretty small rate change request at
- 19 the moment.
- MR. REDMER: We're good.
- 21 MR. LIEBERT: All right. So then moving
- 22 on to the individual market on slide 3, what we

- 1 see here is a graph that shows that we are, for
- 2 the on-exchange market we're about 40
- 3 percent -- I'm sorry, 46 percent of the
- 4 on-exchange market in Maryland, about
- 5 35 percent overall, and this is as of early
- 6 2018. 2017 we were overall about 28 percent of
- 7 the total market, so we have grown
- 8 substantially even just from 2017 to 2018, and
- 9 the growth has been pretty substantial since
- 10 the beginning of the ACA, and one of the
- 11 problems with that is that it does affect our
- 12 ability to project the morbidity of our
- 13 membership. By the time we file the rates, for
- 14 example in this case by the time we file the
- 15 rates for 2019 we really don't know what our
- 16 2018 membership looks like and we know that
- 17 it's different than our 2017 membership, and so
- 18 we're projecting through a year that has pretty
- 19 substantial changes. So, you know, we do the
- 20 best we can with that, but it does present
- 21 some, just some instability in the actual rate
- 22 projections.

- But for 2018 we have approximately 74,000
- 2 members as of February 2018, which again as I
- 3 mentioned is about 35 percent of the overall
- 4 market share. We have 13 HMO plans covering
- 5 all the tiers, Catastrophic, Bronze, Silver,
- 6 Gold and Platinum, and our original filing was
- 7 for 37.5 percent, and through some of the
- 8 objections and some updates to the risk
- 9 adjustment projections right now the rate
- 10 increase request is at 34.75 percent.
- 11 So moving on to -- this is actually
- 12 Exhibit 4, or Slide 4 shows our, actually shows
- 13 our original rate increase of 37 percent
- 14 compared to the CareFirst rate increase
- 15 request, which, as Pete Berry mentioned
- 16 earlier, are 91 percent and 18 percent for an
- 17 overall average on the market of 30 percent.
- 18 And again, our revised rate increase right now
- 19 is lower than shown here.
- Then if we go on to Slide 5, this shows
- 21 the components of the rate change. So unlike
- 22 the small group market, we are seeing fairly

- 1 substantial increases in our claims expenses,
- 2 and we can attribute this to a variety of
- 3 things. A major thing that we know is playing
- 4 out in this market is just the effect, we
- 5 assume it's the effect of the, partially the
- 6 effect of the individual mandate going away,
- 7 but it's also just the increase, the main
- 8 increases over the last couple of years are
- 9 driving people out of the market and this is
- 10 causing the healthy people to leave, and to the
- 11 overall we've seen the market size drop fairly
- 12 substantially over the last couple of years.
- 13 Here I show that it's a 13 percent reduction
- 14 from, in the market as a whole from 2017 to
- 15 2018. And it sounds like we have the hold
- 16 music back in play so I apologize, that's not
- 17 my music.
- 18 MR. REDMER: Poor music, to say the least.
- 19 MR. LIEBERT: So the components of -- I'm
- 20 sorry, can you hear me, because I --
- 21 MR. REDMER: We can, we can, or at least I
- 22 can.

- 1 MR. LIEBERT: Okay. The hold music is
- 2 getting very loud for me. I'm sorry, this is
- 3 very distracting.
- 4 The components of our rate change, as I
- 5 said we're estimating a 14 percent increase due
- 6 to the increased claims expenses, and that's a
- 7 big part due to the reduction in the market and
- 8 the departure of healthy members, and
- 9 additionally we're projecting about 20 percent
- 10 of our rate increase is due to risk adjustment
- 11 transfer increases. For 2017 we had about \$115
- 12 per member per month that we paid into the
- 13 market for risk adjustment, and due primarily
- 14 to the increases in the premiums and the
- 15 effects that they have on the formula we are
- 16 projecting that the 2019 risk adjustment will
- 17 be \$199 per member per month, which as shown
- 18 here has about a 20 percent impact on our
- 19 rates.
- 20 And then we also have an impact, a slight
- 21 impact from fees, such as the Maryland state
- 22 assessment, the new Maryland state assessment,

- 1 and then the moratorium on the Health Insurance
- 2 Provider Fee.
- 3 And then moving on to Slide 6, we have an
- 4 exhibit showing our relative rates of our
- 5 cheapest plans in each of the metal tiers to
- 6 the CareFirst HMO and CareFirst PPO plans, and
- 7 as you can see here other than in the
- 8 catastrophic tier those rate increases still
- 9 maintain the Kaiser premiums as the lowest in
- 10 the market.
- 11 That is the end of my presentation. I
- 12 don't know if there are any questions you may
- 13 have.
- MR. REDMER: David, thank you for
- 15 struggling through that. I can assure you
- 16 we're going to launch an investigation to see
- if somebody from CareFirst put you on hold.
- 18 Anybody have any questions for Dave?
- 19 MR. SWITZER: Yeah, Mr. Liebert, thanks
- 20 again. For the individual market you had
- 21 shared in Annapolis, and other places, that the
- 22 underwriting gain/loss in 2015 was negative

- 1 40 percent and negative 30, and then you
- 2 projected --
- 3 MR. LIEBERT: I'm sorry, I'm hearing about
- 4 every other word.
- 5 MR. SWITZER: So just back for a second to
- 6 the theme of rate stability or the potential
- 7 for it in the individual market. We know that
- 8 losses have been in the 40 to 30 percent in the
- 9 past, '15 and '16. I know in the fall either
- 10 projected a '17 underwriting loss of negative
- 11 13 percent of revenue and you have provided
- 12 that that's come in about minus 6. Is there
- any early indications that '18 is on the same
- 14 kind of path toward improvement, as much as you
- 15 can share directionally? I know that the rate
- 16 increase with the CSRs defunded was about
- 17 43 percent. So just trying to look to '18 to
- 18 see if that progression toward stability is
- 19 playing out at all in '18.
- 20 MR. LIEBERT: So in 2018 the Kaiser rate
- 21 increase with the CSR changes was about 32.9
- 22 percent, and unfortunately that's not leading

- 1 to the profitability or the stability in this
- 2 market for us because at the same time as a
- 3 large rate increase we also are paying out more
- 4 in risk adjustment than we had anticipated, and
- 5 that is while our claims expenses are on track
- 6 for where we thought they should be our
- 7 non-claims expenses, which is in this case the
- 8 risk adjustment, are much higher than were
- 9 anticipated, than we originally anticipated
- 10 with the rate filing.
- 11 MR. SWITZER: Okay. Thanks.
- 12 And just on the small group market, you
- 13 mentioned the market share, I know you've taken
- 14 some steps to be competitive there. It seems
- 15 like growth is part of the plan for the small
- 16 group market. Would that be relatively
- 17 accurate, enrollment growth?
- MR. LIEBERT: Yes, it is, that is accurate
- 19 to state.
- 20 MR. SWITZER: Thank you.
- 21 All right. From there we'll go to
- 22 Mr. Morgan, please, from United.

- 1 MR. MORGAN: Good afternoon. My name is
- 2 Ryan Morgan, I'm an Actuarial Director with
- 3 UnitedHealthcare, and I'm here today to present
- 4 our proposed Maryland small group rates for our
- 5 four legal entities, which are UnitedHealthcare
- 6 Insurance Company, UnitedHealthcare of the
- 7 Mid-Atlantic, Optimum Choice and MAMSI Life and
- 8 Health Insurance Company.
- 9 Before we get into 2019 rates, please
- 10 allow me to briefly discuss our recent rate
- 11 history to provide some context. Our Maryland
- 12 small group block has seen low rate increases,
- 13 and even some decreases in recent years. For
- 14 2018 our file rate increase averaged just 0.2
- 15 percent across all four legal entities. In
- 16 2017 rates reduced 2.6 percent, and rate
- increases for this block were negative or in
- 18 low single digits in the years prior as well.
- 19 In 2019 across all of our legal entities
- 20 we are proposing a total of 84 plans; ten
- 21 Platinum, 36 Gold, 33 Silver, and five Bronze,
- 22 but half of these plans are available both on

- 1 and off exchange, and the other half are sold
- 2 off exchange only. For small group business in
- 3 2019 we filed for a rate increase of
- 4 13 percent, as was stated. And please note
- 5 rate changes vary by plan, and other things
- 6 like census changes can influence those as
- 7 well, so for any given group obviously it could
- 8 be significantly higher or lower than that,
- 9 just to give that caveat.
- 10 So the main drivers were base rate changes
- 11 and trend, which was approved in 2018 for
- 12 5 percent and was filed at 7.3 percent for
- 13 2019. We didn't propose any changes to age or
- 14 area factors in any of these filings.
- I guess the one other thing I wanted to
- 16 mention is Maryland's, the health insurance tax
- 17 that others mentioned as well has an impact on
- 18 rates. So in some other states with the ACA
- 19 fee moratorium there was a decrease for that,
- 20 and so in Maryland this new tax almost exactly
- 21 offset the impact of that going away so there
- 22 was really no change in Maryland for that.

- 1 So that's really all I had prepared here.
- 2 Hopefully that summary was helpful, and thank
- 3 you for the opportunity to present today. At
- 4 this time I'd be happy to address any questions
- 5 that you may have.
- 6 MR. SWITZER: Thank you very much.
- 7 So I noticed that enrollment growth has
- 8 been swift, so it was 33 percent, 38 percent
- 9 enrollment growth, and a 13 percent increase,
- 10 as you mentioned, is about a flat increase for
- 11 2018. Has there been concern about, or
- 12 anything you're seeing of who you're attracting
- 13 to want to slow down that growth, or is
- 14 something in the rate increase that would, that
- 15 you've seen from who you brought on that would
- 16 lead to the 13 percent, please?
- 17 MR. MORGAN: I don't know specifically
- 18 what -- you're saying, I think, with just the
- 19 reality of our increase versus the others it's
- 20 likely the growth would slow at least --
- 21 MR. SWITZER: Yes.
- 22 MR. MORGAN: -- or it depends how other

- 1 carriers' filings are finalized. But, yeah, I
- 2 wouldn't expect the pace of growth we had to
- 3 continue, but I still think we may continue to
- 4 grow depending on where everyone lands.
- 5 MR. SWITZER: Sure.
- 6 As related to the Tax Cuts and Jobs Act,
- 7 has there been any quantification of how that's
- 8 affected your RBC for '18, out of curiosity?
- 9 MR. MORGAN: I'm not -- I guess I'd have
- 10 to get back to you on that. I'm not aware
- 11 offhand.
- 12 MR. SWITZER: Sure.
- MR. MORGAN: I mean, you know, given the
- 14 size of United, and many of the other companies
- 15 as well, I don't think that would be a huge
- 16 concern, but I can certainly confirm that for
- 17 you.
- 18 MR. SWITZER: That would be great. For
- 19 Maryland specifically?
- MR. MORGAN: Yep.
- 21 MR. SWITZER: Great.
- MR. MORGAN: Thank you.

- 1 MR. SWITZER: Thank you.
- 2 MR. REDMER: All right. That's it for the
- 3 carriers, and let's see who has signed up to
- 4 speak. Russ Mirabile?
- 5 MR. MIRABILE: I'm going to waive that
- 6 now.
- 7 MR. REDMER: You're going to waive, okay.
- 8 MR. MIRABILE: Thank you, though.
- 9 MR. REDMER: Sure.
- 10 I assume if it's the carrier folks they
- 11 are not interested, they've already spoken,
- 12 correct me if I'm wrong. Beth Sammis, Consumer
- 13 Health First.
- MS. SAMMIS: Thank you for the opportunity
- 15 to offer a consumer voice to the rate review
- 16 process. My name is Beth Sammis and I am the
- 17 President of Consumer Health First. Consumer
- 18 Health First submitted written comments to you
- 19 via your website, which I distributed to you
- 20 and your staff today. This testimony is
- 21 submitted on behalf of 40 advocacy
- 22 organizations and individuals, about 20

- 1 organizations and 20 individuals.
- 2 I want to -- I'm not going to bore you
- 3 with all of the testimony, but I do want to
- 4 highlight a few of our key points, and before I
- 5 begin I want to expressly thank you,
- 6 Mr. Commissioner and your staff, for publicly
- 7 affirming and doing so again here today that
- 8 you would consider the experience and impact of
- 9 high-risk members, carriers' programs to manage
- 10 care and improve health outcomes, and
- 11 CareFirst's statutory mission when reviewing
- 12 2019 rates. We're very grateful for you for
- 13 doing that.
- We understand the rates before you today
- 15 will significantly change if Maryland receives
- 16 the State Innovation 1332 Waiver, and we, like
- 17 the carriers, are cautiously optimistic that
- 18 this will be approved and carriers will then
- 19 file new rates based on anticipated reinsurance
- 20 payments. We do not believe, though, that it
- 21 is in consumers' interests to simply rely on
- 22 reinsurance to lower premiums for next year.

- 1 We must do as much as possible beyond
- 2 reinsurance to lower premiums for all
- 3 consumers.
- 4 As you know, the individual mandate will
- 5 no longer apply in 2019, and with premiums well
- 6 beyond what's affordable for consumers who do
- 7 not qualify for federal subsidies we run the
- 8 risk that the gains we've made in expanding
- 9 insurance coverage since 2014 will be lost.
- In 2013, 11 percent of all Marylanders
- 11 below the age 65 were uninsured, today that's
- 12 down to 6 percent. For consumers who do not
- 13 qualify for federal subsidies, those with
- incomes over 400 percent of the federal poverty
- 15 level without access to employer-based
- 16 insurance year over year increases of 20 to
- 17 40 percent have resulted in unaffordable
- 18 premiums, as Todd has documented here today.
- 19 We're concerned these consumers will now make
- 20 the bet that they won't need healthcare
- 21 services, particularly the young and the
- 22 healthy, with them more likely to forego buying

- 1 healthcare coverage because of the loss of the
- 2 individual mandate. These decisions will place
- 3 individuals at personal financial risk, as well
- 4 as their families --
- 5 MR. REDMER: Excuse me. For those of you
- 6 that are on the phone, if you could please
- 7 place us on mute we would appreciate it. Thank
- 8 you.
- 9 MS. SAMMIS: -- as well as place our
- 10 state's innovative delivery systems models at
- 11 risk if the number of uninsured goes
- 12 dramatically up.
- So this year Consumer Health First looked
- 14 at the data provided in the rate filings for
- 15 the years 2013 to 2017. Yes, I am a nerd, I
- 16 admit that, and I'm a little bit -- I'm always
- 17 worried about my math because I'm a
- 18 sociologist, not a mathematician, but I'm glad
- 19 to hear that much of what CareFirst and Kaiser
- 20 had to say here today reinforces my
- 21 conclusions. So I guess that's good. Maybe it
- 22 means there's some truth, huh.

- 1 The data indicates that Maryland has a
- 2 stabilizing market for HMOs and a continuing
- 3 challenged market for PPOs. As shown on Page 3
- 4 of our written comments, the membership in the
- 5 HMO products has grown for both CareFirst and
- 6 Kaiser since 2013. Premiums for CareFirst HMO
- 7 product cover about the same amount for
- 8 healthcare services now as in 2013, with about
- 9 94 cents of every premium dollar going to pay
- 10 for healthcare services.
- 11 Premiums for Kaiser's HMO didn't cover
- 12 healthcare services in 2013, but now Kaiser
- 13 collects more in premiums than needed to cover
- 14 healthcare services, and so we ended up
- 15 concluding that things have in fact gotten
- 16 better and were on their way to stability
- 17 before we won't get into everything that has
- 18 happened since 2016.
- By contrast, CareFirst PPO has, have lost
- 20 about half their members since 2013 and
- 21 premiums no longer cover the cost of healthcare
- 22 services, as shown on Page 4 of our written

- 1 testimony. CareFirst spends more for claims
- 2 for healthy PPO members than it does for
- 3 healthy HMO members. So even though they are
- 4 both classified as being healthy, the PPO
- 5 members cost more than the HMO members, and we,
- 6 of course, think that this matters, that there
- 7 is a difference in costs. The greater the
- 8 difference in premiums and claims between the
- 9 HMOs and the PPOs the higher the risk
- 10 adjustment payment the HMOs must make. I do
- 11 realize that CareFirst HMO will receive some
- 12 risk adjustment payment this year, but 93
- 13 percent of the total amount that was collected
- 14 from Kaiser for risk adjustment will go to the
- 15 PPOs and not to the two HMOs.
- 16 Unless we figure out how to minimize the
- 17 difference between the HMO and PPO premiums and
- 18 claims, consumers will pay high premiums even
- 19 with the reinsurance program. In fact, we
- 20 think this dual market of HMOs and PPOs is
- 21 unusual across the country, and may be the key
- 22 factor for why our market has not stabilized as

- 1 much as other states, and we have a
- 2 recommendation for that at the end.
- For this reason we ask you to direct
- 4 CareFirst to answer a series of questions about
- 5 its PPO products, and I appreciate the fact
- 6 that they did some of that here today, but
- 7 there are additional questions that we would
- 8 like answered. For example: Do out of network
- 9 claims drive up overall claim costs in the PPO?
- 10 Is that part of what explains the difference in
- 11 the claims costs between healthy PPO members
- 12 and healthy HMO members, or are the fee
- 13 schedules slightly different between the PPOs
- 14 and the HMOs. It's quite possible they have
- one fee schedule, but it's also possible they
- 16 have multiple schedules for the two products.
- 17 One way to reduce the difference in
- 18 premium between the PPOs and HMOs is for
- 19 CareFirst to continue to heavily subsidize the
- 20 PPO in 2019, basically at the same level that
- 21 they subsidize the PPO in 2018, and the best
- 22 way to do this is to require CareFirst to

- 1 assume the same medical loss ratio it had in
- 2 2017, 98 percent, I know that's rather
- 3 shocking, when building its rates for 2019.
- 4 But I have some specific reasons for why we
- 5 think from a consumer perspective it's
- 6 appropriate for CareFirst to continue to lose
- 7 money at such a high rate for 2019, and I'll
- 8 harken back to the words of then CEO of
- 9 CareFirst, Chet Burrell, when he stated in 2013
- 10 about the individual market, quote: We're not
- 11 expecting to make money, we're expecting to
- 12 lose money. If we're going to lose it, we're
- 13 going to lose it on behalf of subscribers and
- 14 the community. And we would ask you to
- 15 continue to ask CareFirst to do that for at
- 16 least one more year, and one of the reasons we
- 17 ask CareFirst to do that is because of their
- 18 strong financial position. This position makes
- 19 it possible for them to continue to lose money,
- 20 particularly in the PPO product, for an
- 21 additional year.
- 22 On Page 6 of our written testimony we

- 1 present data from CareFirst annual reports on
- 2 its capital and surplus levels from 2009 to
- 3 2017. While CareFirst certainly lost money on
- 4 its individual health insurance business, its
- 5 capital and surplus position has markedly
- 6 improved since the enactment of the Affordable
- 7 Care Act. Today its capital and surplus levels
- 8 are high, with 642 million in the Maryland
- 9 Blues and \$1 billion in the D.C. Blues.
- These companies now have over 1,000
- 11 more -- 1,000 percent of risk-based capital,
- 12 more surplus and capital than is needed to
- 13 remain solvent. Moreover, thanks to federal
- 14 tax reform, industry sources report that
- 15 CareFirst will receive a \$78 million federal
- 16 tax windfall for this year. Their tax windfall
- 17 we would expect to be much higher than it would
- 18 be for the for-profit insurers. The tax code
- 19 made an explicit change to how taxes would be
- 20 collected for the Blues plans, and I believe
- 21 that CareFirst is on the low side of what the
- 22 windfall will be for Blues across the country.

- 1 For the good of all consumers dependent
- 2 upon the individual market, as well as our all
- 3 payer hospital system, we urge you to direct
- 4 CareFirst to assume a 98 percent loss ratio
- 5 when building its 2019 rates for its PPO
- 6 products. We understand both the state
- 7 reinsurance program and high subsidization in
- 8 the individual market by CareFirst may not be
- 9 sustainable in the long run, or even more
- 10 sustainable than one or two years.
- 11 Consumer Health First looks forward to
- 12 working with the Health Insurance Coverage
- 13 Protection Commission to explore longer-term
- 14 solutions. For us these include two things: A
- 15 state individual mandate, as well as an option
- 16 for Maryland consumers to buy into Medicaid or
- into the State Employee Benefit Program.
- 18 We also believe it is time to consider
- 19 whether it is in the consumers' interest for
- 20 CareFirst to continue to offer a PPO product.
- 21 We understand that by statute CareFirst's two
- 22 Blues plans, a CFMI and GHMSI, are required to

- 1 offer coverage in the individual market and it
- 2 is not possible for them to withdraw, but we do
- 3 not believe that there is anything in the
- 4 statute that requires these two companies to
- 5 offer a PPO. In effect PPOs by law are
- 6 authorized to offer exclusive provider
- 7 organizations that mimic HMO coverage on a PPO
- 8 license. EPO plans may be better suited to
- 9 meet the access, quality and affordability
- 10 needs of consumers in the individual market
- 11 than PPO plans. We ask you to consider this
- 12 and to provide public guidance to all of us on
- 13 this point.
- 14 Finally, we ask you to do what was done
- 15 previously in the rate review process, to issue
- 16 a detailed decision document. This would let
- 17 consumers know what factors you consider during
- 18 rate review, why these justify approval or
- 19 modification of the rates, and the state of the
- 20 individual market, and I do this as a personal
- 21 ploy because otherwise I have to go back
- 22 through the SERFF documents in January and they

- 1 are annoying to read. So I would ask you to
- 2 save me from that, and to give all of the
- 3 consumers of Maryland the ability to be able to
- 4 understand why it was that you reached the
- 5 conclusions that you do.
- 6 I thank you again for the opportunity to
- 7 address you today and to be part of this
- 8 important process. On behalf of Consumer
- 9 Health First, I'd like to reiterate that we
- 10 look forward to your decision and your
- 11 conclusions about the individual market and to
- 12 working with you in the future.
- 13 MR. REDMER: Thank you, Beth.
- 14 Any questions? All right. Appreciate it,
- 15 thank you.
- Delegate Cullison, did you want to make
- 17 any remarks while you're here? You don't have
- 18 to. It's up to you.
- 19 DELEGATE CULLISON: No, that's all right.
- 20 You guys are doing a great job.
- 21 MR. REDMER: All right. Let's see.
- 22 Stephanie Klapper, Maryland Citizens' Health

- 1 Initiative.
- 2 MS. KLAPPER: Sorry, I only have four
- 3 copies.
- 4 MS. GRASON: That's all right.
- 5 MS. KLAPPER: Hi, I'm Stephanie Klapper
- 6 with Maryland Citizens' Health Initiative. We
- 7 are a nonprofit that works for quality
- 8 affordable healthcare for all Marylanders, and
- 9 our Maryland Healthcare For All Coalition is
- 10 comprised of hundreds of business, labor,
- 11 faith, community and other organizations all
- 12 across the state.
- I first want to thank you, Commissioner,
- 14 and for your team for taking comments on the
- 15 proposed rates for the market next year, and we
- 16 commend Maryland for working to create a
- 17 reinsurance program to respond to the high cost
- 18 of premiums on the market. As we've heard
- 19 today affordability is a serious concern, and
- 20 once the 1332 Waiver is hopefully approved we
- 21 encourage the state to use the funds from the
- 22 federal government and the \$380 million state

- 1 stabilization fund to implement the program as
- 2 efficiently as possible to result in the
- 3 greatest reduction in premiums for all
- 4 Marylanders across the state.
- We've heard today from several people that
- 6 the loss of enforcement of the individual
- 7 mandate at the federal level is going to create
- 8 market instability, and we propose creating a
- 9 Health Insurance Down Payment Plan at the state
- 10 level in response to that. This plan would
- 11 make it so that at tax time when the consumer
- 12 is asked did you have quality coverage last
- 13 year, if the person says no they would have the
- 14 option to either pay a penalty to the state or
- instead use that penalty money to instead
- 16 purchase health coverage, and we anticipate
- 17 that there would be at least 60,000 people in
- 18 Maryland who could be able to get health
- 19 coverage right then and there for the same
- 20 amount of the penalty fee combined with the
- 21 federal subsidies, which would bring many more
- 22 people into the market stabilizing it, at the

- 1 same time getting many more people covered.
- We also heard today that the high cost of
- 3 drugs is a contributing factor to increases in
- 4 premiums, and so to that effect we would
- 5 propose a health insurance -- I'm sorry, a Drug
- 6 Cost Commission created at the state level in
- 7 order to look at these really, really high-cost
- 8 drugs, the ones that cost \$30,000 a year or
- 9 more, that are really driving premium rates up
- 10 and take a look at that and figure out what is
- 11 reasonable for Maryland to pay.
- 12 So again, thank you very much for this
- opportunity to comment, and I'm happy to take
- 14 any questions.
- 15 MR. REDMER: Thank you, Stephanie.
- 16 Welcome to the first two bill hearings of 2019.
- 17 DELEGATE CULLISON: And maybe you know the
- 18 answer, but in terms of the down payment that
- 19 would require a state mandate, correct? And
- 20 are we within our purview to -- are we
- 21 authorized by the federal government to have a
- 22 state mandate for healthcare?

- 1 MR. REDMER: That's not my bailiwick.
- 2 Beth is saying yes, Michele is saying yes.
- 3 MR. MORROW: I think the answer is, and
- 4 I'm not 100 percent sure about this, but I
- 5 think the answer is the states have been
- 6 encouraged to do what they need to do, more
- 7 control coming back from the federal government
- 8 to the states, and I'll ask Joe maybe if I'm
- 9 wrong about this but I do think that they have
- 10 said that they would allow states to do
- 11 state-based mandates.
- 12 AUDIENCE MEMBER: Yes.
- 13 AUDIENCE MEMBER: And Massachusetts has
- 14 had one for years.
- MR. MORROW: Yeah, they've had one since
- 16 2007, so.
- 17 DELEGATE CULLISON: Thank you.
- 18 MR. REDMER: All right. Delegate
- 19 Cullison, thank you.
- I don't have anybody else that has signed
- 21 up to speak, unless I've missed anything. Yes?
- 22 MS. RASWANT: Maansi Raswant from the

- 1 Maryland Hospital Association.
- 2 MR. REDMER: Sure, sure. I'm sorry, I
- 3 missed you.
- 4 MS. RASWANT: Great, thank you.
- 5 Apologies, I came in late, so I may have missed
- 6 on the sign-in sheet there.
- 7 MR. REDMER: That's okay.
- 8 MS. RASWANT: So thank you. Good
- 9 afternoon. Again, Maansi Raswant on behalf of
- 10 the Maryland Hospital Association representing
- 11 64 hospitals and health systems across the
- 12 state.
- I want to start off by thanking you,
- 14 Commissioner Redmer, and the MIA staff, for the
- 15 opportunity to provide our comments, and
- 16 honestly also for just the thorough process
- 17 that you're undertaking. I really appreciate
- 18 it, and our members do as well.
- 19 We did submit written comments earlier
- 20 today, so I'll keep my testimony brief, and I
- 21 want to say that it is promising to hear that
- 22 so much of what I'll outline and cover is being

- 1 planned on being reviewed as part of the
- 2 written review process.
- 3 So I'll start off with what we know every
- 4 year. This year, again, there is a large
- 5 variation in underlying cost trends cited by
- 6 the insurers specific to the hospital cost
- 7 trends. Insurers have used rates as high as 3
- 8 percent in the individual market and 13 percent
- 9 in the small group market. These projections,
- 10 as Todd noted, are inconsistent with the Health
- 11 Services Cost Review Commission's recent
- 12 approval of the total hospital revenue growth
- of only 1.37 percent per capita for fiscal year
- 14 2019, and as Todd mentioned we recognize that
- 15 all products have unique factors that are
- 16 impacting the projected trends. But again, the
- 17 variation is so wide that we believe it
- 18 warrants accountability from insurers to
- 19 explain exactly how these higher costs and
- 20 utilization trends are calculated, so I'm glad
- 21 to hear that MIA is undertaking that effort.
- 22 And more importantly, insurers should show how

- 1 the hospital savings realized under the model
- 2 are passed on to consumers.
- In addition, we're seeing high
- 4 double-digit increases or increased requests
- 5 every year, particularly for the preferred
- 6 provider products, as Beth Sammis just
- 7 mentioned, and while the independent actuarial
- 8 analysis of the MIA Commission last year is
- 9 helpful, and I'm glad to hear again it's
- 10 happening this year, it doesn't work to
- 11 identify the root causes of the trends and
- 12 characteristics, and to understand for example
- 13 what is driving the constant increase in
- 14 morbidity.
- To do this, in addition to your expertise
- 16 here at the MIA, we'd invite you to look at the
- 17 HSCRC's processes to analyze the Medicare
- 18 population and to leverage the all-payers
- 19 claims database. It would also be prudent to a
- 20 member of any programs insurers have in place
- 21 to manage their populations against the higher
- 22 increases to understand their effectiveness, so

- 1 I was very happy to see the slide just looking
- 2 at the types of programs that insurers have in
- 3 place, what their uptick looks like and, Todd,
- 4 I agree that it would be great to see that
- 5 number increasing every year.
- 6 And then to that point I'd like to end by
- 7 encouraging the MIA as it works with the Health
- 8 Benefit Exchange on the state reinsurance
- 9 program to consider the value of care
- 10 management incentives. The reinsurance program
- 11 presents a unique opportunity to understand and
- 12 address high rate increases by better linking
- 13 healthcare coverage and healthcare delivery,
- 14 and it would allow the state to create webbers
- 15 (phonetic) that impact long-term stability of
- 16 the insurance market by increasing quality and
- 17 reducing costs, and in addition any reduction
- in the cost of care would also decrease
- 19 reliance on a reinsurance program.
- 20 So as we move to the total cost of care
- 21 model, it's increasingly critical that insurers
- 22 offer plans that accurately reflect the cost of

- 1 care, pass savings on to consumers, and, more
- 2 importantly, facilitate the delivery of care
- 3 that meets their needs. While the model holds
- 4 providers accountable for holding costs down
- 5 and increasing quality, consumers need
- 6 equitable and affordable coverage to access
- 7 these high-value services. After all, it is
- 8 the synergy between accountable care and
- 9 affordable coverage that has made Maryland a
- 10 model in the nation. Thank you.
- 11 MR. REDMER: Thank you.
- 12 Any questions? I think we're good.
- I am going to take questions from the
- 14 phone in a second. Anybody else here have any
- 15 questions, comments, observations? Yes?
- 16 AUDIENCE MEMBER: With regards to the
- 17 discrepancy between the PPO clients and the HMO
- 18 clients, has it been looked at how that
- 19 transition has happened? Because I'm wondering
- 20 how many PPO clients are now HMO clients,
- 21 they've migrated from one to another and
- 22 whether that in and of itself is affecting the

- 1 morbidity rates of the PPO pool.
- 2 MR. REDMER: I'll let Todd address this if
- 3 he chooses to, but I think the answer is yes.
- 4 We've heard, you know, that the PPO is in a
- 5 death spiral because of adverse selection. So
- 6 those sicker folks that have left the PPO, my
- 7 own speculation is part of them have migrated
- 8 to no coverage at all and some have, the
- 9 healthier of them have migrated to the HMO, and
- 10 the population that's left is certainly much
- 11 sicker than the population that did leave.
- 12 MR. SWITZER: Since the morbidity
- 13 assumption is so critical, we have tried to
- 14 pull that apart in several ways: One, the
- 15 people that are in the pool today so far in
- 16 2018, what's their origin, did they come from
- 17 small group, did they come from large group,
- 18 were they previously uninsured as best we can
- 19 tell, did they come from within the insurer,
- 20 their other markets, or did they come from
- 21 competitors are some of the ways that we're
- 22 trying to parse it.

- 1 To your specific question my colleague
- 2 Brad worked on that a bit and I'll give it to
- 3 him.
- 4 MR. BOBAN: On the basic question of HMO
- 5 versus PPO morbidity, it is something we've
- 6 been monitoring very closely and it's been
- 7 changing a lot over the past couple of years.
- 8 Just as a history, pre-ACA PPO had the lower
- 9 morbidity in the market. That was driven
- 10 mainly by the fact that the HMOs had a
- 11 statutory requirement to offer maternity
- 12 services, whereas the PPOs did not. So in
- 13 2013, right before ACA, PPO was probably twice
- 14 as healthy as the HMO, and in 2014 we probably
- 15 had about 30 percent PPO membership and
- 16 70 percent HMO membership, and since that time
- 17 every year we've been seeing the members
- 18 continually buy down from PPO to HMO.
- 19 CareFirst provides that data in their rate
- 20 filings that tracks their inner company
- 21 movement, and that's a key part of both the
- 22 morbidity assumptions for HMO and PPO, so --

- 1 and, you know, and that trend is accelerating a
- 2 lot. You know, it was 30 percent in 2014, it's
- 3 down to 15 percent as of 2016, 10 percent as of
- 4 '17, and now we're down to about 7 percent of
- 5 the pool and it's just kind of becoming
- 6 exponential.
- 7 So it's really one of the key assumptions
- 8 in this rate filings, and another thing is this
- 9 impacts all of the rate filings, and so we see
- 10 the HMO experience look a lot better than the
- 11 PPO experience, but all carriers need to price
- 12 to the entire state's average risk. So it's
- 13 just as important for Kaiser's rate filings as
- 14 for CareFirst's rate filings to take into
- 15 account these PPO members and to accurately
- 16 estimate just how bad the PPO has gotten from
- 17 year to year.
- 18 Any other questions?
- 19 AUDIENCE MEMBER: It was just sort of a
- 20 trend question.
- 21 MR. REDMER: Debbie, if you could ask the
- 22 question I'd also be interested in the flip

- 1 side of that. I'm curious as to if there are
- 2 members that are in the HMO, they get a
- 3 significant health issue and they migrate up to
- 4 the PPO because of the expanded network
- 5 options.
- 6 AUDIENCE MEMBER: I will check that out.
- 7 MR. REDMER: Just curious.
- 8 Any other questions, comments? If not, we
- 9 will go to the phone. Is there anybody on the
- 10 phone that has any comments or observations?
- 11 One more time, anybody on the phone?
- 12 All right.
- TELEPHONE MEMBER: We're all on the phone,
- 14 we just don't have a question.
- 15 MR. REDMER: All right. Well, thank you.
- 16 With that I'll ask the room one more time.
- 17 Anybody else?
- 18 All right. Well, thank you once again.
- 19 Hopefully we're going to have an opportunity to
- 20 come back and do this again real soon. Thank
- 21 you.
- 22 (The hearing concluded at 2:40 p.m.)

1	
2	CERTIFICATE OF SHORTHAND REPORTER-NOTARY PUBLIC
3	
4	I, Toni R. Thompson, RMR, Court Reporter,
5	the officer before whom the foregoing proceedings
6	was taken, do hereby certify that the foregoing
7	transcript is a true and correct record of the
8	proceedings; that said proceedings were taken by me
9	stenographically and thereafter reduced to
10	typewriting under my supervision; and that I am
11	neither counsel for, related to, nor employed by any
12	of the parties to this case and have no interest,
13	financial or otherwise, in its outcome.
14	IN WITNESS WHEREOF, I have hereunto set my
15	hand and affixed my notarial seal this 14th day of
16	August 2018.
17	My Commission Expires:
18	January 18, 2021
19	
20	
21	NOTARY PUBLIC IN AND FOR
22	THE STATE OF MARYLAND

\$	0	11-603 8:22	17,19 66:8
Ψ			18.5
\$ 1	0.2	11/1 24:13	28:17 29:22 34:14
75 :9	63:14		40:5 42:13
	66.11	12	19
\$100,000	1	44:20	13:19 21:10
23:1	1	13	19th
\$115		11:5 57:4 58:13	24:12
59:11	1	61:11 64:4 65:9,16	1:00
\$176	13:15 55:12	84:8	5:3
12:2	1,000	13,000	1:30
\$19,000	75:10,11	30:10	6:13
23:2	1.0	1332	
	15:21	6:18 29:20 32:1	1st
\$199 59:17	1.003	35:11 42:15 68:16	10:1 26:10,15
	15:21	79:20	
\$20,000		14	2
22:7	1.01	19:6 59:5	
\$24	15:21		2
16:4	1.2	140	14:20
\$26	12:15,18 13:8	21:11	2.3
420 16:13	1.33	146	18:1 20:7
	13:19	12:12	
\$3	1.37	15	2.4
50:11	21:10,14 84:13	12:6 20:1 35:22 61:9	55:9
\$30,000		90:3	2.6
81:8	1.7	159	63:16
\$34,000	16:10	14:8	2.7
23:6	1.9		14:18 18:1
	17:22	16	
\$380 -70:33	1/2	12:3 18:1 61:9	2.77
79:22	10:12 11:1 12:11	16-17	21:10
\$6		35:21	20
15:4	10	17	12:7 59:9,18 67:22
\$658.93	14:1 19:7 43:8 44:1 90:3	13:18 18:1 20:18,21	68:1 69:16
32:19		32:10 39:19 44:13	200
\$78	10.9	61:10 90:4	26:16 27:5
75:15	16:8	170	2007
	100	14:9	82:16
\$8	82:4		2009
16:4	108	176	75:2
\$80	15:2	13:6	
12:11		17th	2010
\$947	11	24:11	19:2
32:20	11:20 13:5 19:11 20:21 69:10	18	2013
	20.21 09.10	10:12 57:16 61:13,	69:10 70:15 71:6,8

		- 0//30/2018	12
12,20 74:9 89:13 2014 9:12 69:9 89:14 90:2	91:22	4	- 50 18:9 23:7 30:17 - 32:11 33:6 35:22
2015 34:19 38:7 60:22	3	4 11:19 15:5 22:13 57:12 71:22	55 14:8 58
2016 32:6,8,18 40:2 71:18 90:3	16:13 18:9 20:6 30:16 54:14,17 55:22 71:3 84:7	4.2 20:7	10:8 5th
2017 11:13 12:2 32:6,8 43:20 56:6,8,17 58:14 59:11 63:16 70:15 74:2 75:3	3-point 20:6 3.3 54:14 55:7,13	4.7 37:19 4.8 11:5	24:1 6
2018 20:22 22:18 25:21	3.5 37:20	40 56:2 61:1,8 67:21 69:17	6 11:1 12:11 16:10 60:3 69:12 74:22
28:9 32:8 33:12 35:1, 15 39:22 45:3,15 46:6 54:17 56:6,8,16	3.6 16:7	400 69:14	6.4 20:7
57:1,2 58:15 61:20 63:14 65:11 73:21 88:16	30 10:10 16:13 22:3,8 57:17 61:1,8 89:15	42 16:12 43	60 16:11 60,000
2019 5:7 6:15 7:1,19 31:15 32:8 35:15 37:19 38:10 43:21 44:14 45:4,16 55:9 56:15 59:16 63:9,19 64:3, 13 68:12 69:5 73:20 74:3,7 76:5 81:16 84:14	90:2 32 12:6 25:11 32.9 19:5 61:21 33 13:21 49:11 63:21 65:8	61:17 44 9:9 54:18 45 26:16 46 56:3	80:17 64 83:11 642 75:8 65 69:11
2020 38:11,14	34.75 57:10	47 25:11 47.2	66 15:1
9:8	35 10:9 15:2 33:14 56:5 57:3	19:3 49	
212,000 10:4	36 28:5 34:20 63:21	28:6 32:12	7 10:9 11:3 12:13,14 15:5 90:4
22nd 20:18 24:6 25	37 57:13	5	- 7.3 11:1 64:12
9:8 266,000	37.5 57:7	5 12:7 57:20 64:12 5.3	7.8 16:7
10:15 28 7:7 20:21 23:3 56:6	38 65:8	14:14 5.6 20:6	70 89:16 73 16:12

74,000	91.4	accustomed	admit
57:1	28:17 29:22 30:4,7	16:15	70:16
75.6	31:18	Act	advance
16:17	93	16:21 20:17 66:6	6:12
76.2	72:12	75:7	advantage
16:16	94	actions	11:17 12:7 17:15
79.8	71:9	21:6	adverse
16:17	95	actual	88:5
	14:1	32:10 47:9 56:21	advocacy
8	98	actuarial	67:21
	74:2 76:4	45:4 63:2 85:7	advocate
8		Actuaries	17:5
14:13	A	8:18	advocates
80		actuary	7:6
13:7 15:10 16:18,19	ability	5:19,20 7:3 26:5	Aetna
38:22	46:21 56:12 78:3	54:2,7	17:11 42:21 43:1,3
80.5	ACA	Actuary's	46:8 47:2,5 49:12
16:18	7:18 9:7 10:2 11:11, 16,19 12:21 13:5	8:15	52:4
82	17:2 18:13,20,22	added	Aetna's
12:14 15:9	20:2,3,18 26:10	33:15	51:1
83.4	27:21 34:18 38:19	addition	affect
15:8	41:2,8 44:7 45:12	85:3,15 86:17	22:16 52:1 56:11
84	48:16 50:22 51:11 53:2 54:12 56:10	additional	affected
63:20	64:18 89:13	73:7 74:21	9:4 18:16 50:22 51:4
85.5	accelerating	additionally	66:8
16:19	90:1	55:8 59:9	affecting
86	accentuating	address	87:22
15:12	7:16	46:11,18 65:4 78:7	affects
87		86:12 88:2	7:11 20:22 21:15,16
15:9,12	access 47:5 69:15 77:9 87:6	addressing	affirming
		27:15	68:7
9	accommodate 53:17	adequate	affordability
		31:6,21 39:10	77:9 79:19
9	account 30:17 33:21 90:15	adjustment	affordable
43:9 44:1,2		16:2,6 28:3 33:19	16:21 46:9,11 75:6
9,000	accountability	36:8,9,21 37:6 45:13	79:8 87:6,9
54:16	84:18	55:6 57:9 59:10,13, 16 62:4,8 72:10,12,	after-tax
9.5	accountable	14	23:3,8
14:14	87:4,8	Administration	afternoon
91	accurate	5:5	5:2 26:4 42:22 63:1
15:13 33:5 34:3,5	62:17,18	Administrative	83:9
57:16	accurately	14:21 16:11	age
	86:22 90:15		43:15 64:13 69:11
		1	

aggregate
8:20 51:21
agree
86:4
agreements
46:13
ahead
5:4 52:8
aiming

aiming 24:12 aims 8:1 all-payers 85:18

alluded 12:3 38:21 40:4

amount 15:1 20:19 48:9 71:7 72:13 80:20

72:13 80:20 amounts 50:15

analysis 49:2 85:8

85:17 and/or 45:5

Annapolis 22:14 60:21

annoying 78:1

annual 38:10 75:1

answering 24:16

anti-selection 30:21 34:13 36:2

anticipate 80:16

anticipated 62:4,9 68:19

anxious

Apologies 83:5

apologize 6:12 13:3 58:16

42:10 **apply** 69:5

applied

appreciated 49:21

approach 8:18

approval 28:19 77:18 84:12

approvals 28:2

approved6:20 24:12 28:1,5
29:21 35:11 42:15
64:11 68:18 79:20

approximately 54:16 57:1

April 39:18

area

18:17 47:8 64:14 **article**

8:22 42:7,10

assent 52:7

assessment 46:1 55:9 59:22

Associate 5:16,18

Association 21:5 83:1,10

assume 31:15 44:2 58:5 67:10 74:1 76:4 assumed

31:16,17

assumes 13:21

assumption 8:19 14:10 15:20 88:13

assumptions 8:19 13:18 39:13 52:3 89:22 90:7

assure 60:15

attaining 29:5

attempt 13:15

attention

attracting 65:12

attractive

attribute 58:2

AUDIENCE25:5,8,18,20 50:21
51:7 52:9,14,20 53:3,
9 82:12,13 87:16
90:19 91:6

August 24:6

authorized 77:6 81:21

average

15:2 16:10 19:9 20:5 22:20 33:14 43:7,9, 12 44:2,6 45:9,10,11, 48:14,16,19 49:6,7 51:10,14 57:17 90:12

averaged 63:14 avoiding

23:17,18

aware

17:5 66:10

В

back

6:14 22:11 25:21 33:20 38:7 39:3,5 58:16 61:5 66:10 74:8 77:21 82:7 91:20

background

bad 90:16

bailiwick 82:1

balance 8:14 55:7

ballpark 42:15

base 32:5 33:22 46:14

64:10 **based**

9:14 49:2 68:19

basic 89:4

basically 31:5 32:13 39:2 41:4 73:20

basis 15:8 20:20 21:11

bedrock 8:4

began 27:21

begging 12:22

begin 68:5

beginning 56:10 **begs** 12:9

behalf

54:9 67:21 74:13 78:8 83:9

behavioral

17:7

believes

14:7,8

believing

19:16

benefit

6:4 20:5 43:13 53:8 76:17 86:8

benefits

9:1 47:8

Berry

24:21 25:2 26:4,5 57:15

bet 69:20

Beth

67:12,16 78:13 82:2 85:6

big

15:17 59:7

bigger

18:2 34:10

bill

81:16

billion

75:9

bit

11:5 14:15 19:20 20:8 21:2 24:4 30:8 32:14 38:22 39:18 52:10 70:16 89:2

block

63:12,17

Blue

41:1

Bluechoice 10:8 42:13 **Bluecross**

39:20

Blues

75:9,20, 76:22

Blueshield

39:20

Bob

5:15

Boban 5:20 89:4

bore

68:2

bottom

12:15 19:22 21:2

Brad

5:20 89:2

brand

49:11

breaks

10:11

briefly

13:5,16 63:10

bring

11:8 42:16 80:21

broad 9:14

broker

15:4 16:13 50:11.14

brokers

50:12,18

Bronze

54:19 57:5 63:21

brought

13:12 65:15

Bryson 25:5

Bryson's

25:3

bucket

44:9 46:3,4

build 41:8

building

74:3 76:5

builds

9:21

bullet

21:12 22:13

bunch

41:5

Burrell

74:9

business

5:10 14:22 64:2 75:4 79:10

buv

76:16 89:18

buy-downs

20:5

buying

31:9 69:22

C

calculated

84:20

call

6:13 28:3 44:8

called

26:12,13 27:9 38:20 41:3.19

calling

53:16

calls

8:18

camp

40:13

capita 84:13

capital

21:1 75:2,5,7,11,12

capture 25:12

cardiac

21:17

care

16:21 17:20 23:18 44:17 46:15 68:10 75:7 86:9,18,20 87:1, 2,8

Carefirst

10:7,9 17:8 24:19 26:5 28:16 29:2,8 34:17 37:19 57:14 60:6,17 70:19 71:5,6, 19 72:1,11 73:4,19, 22 74:6,9,15,17 75:1, 3,15,21 76:4,8,20 89:19

Carefirst's

40:17 68:11 76:21 90:14

carrier

14:7,17 15:22 36:17 39:1 67:10

carriers

9:22 10:6,7 14:3, 16:5 17:3 18:11 19:12 24:19 26:9 67:3 68:17,18 90:11

carriers'

66:1 68:9

case

40:8 56:14 62:7

catastrophic 57:5 60:8

catch-all

44:8 46:3

categories

27:13 **Cathy** 5:21

caught

caused

19:1

38:8 causing

58:10

cautious competitive Chet collect 40.7 74.9 46:22 62.14 cautiously Chief competitors collected 68:17 5:19.21 7:2 26:5 72:13 75:20 88:21 caveat Choice collects complete 64:9 63:7 71:13 24:1 chooses column complicated census 29:16 32:15 64:6 43:14 88:3 10:12 13:9 chronic combination comply cents 45:4 12:18 14:19 71:9 17:19 46:1 CEO combined circumspect component 74:8 80:20 17:2 18:4 18:12 certification cited commend components 31:3 84:5 79:16 16:20 27:3 54:11 57:21 58:19 59:4 certify Citizens' comment 31:2 78:22 79:6 22:2 24:3 81:13 composite 20:20 claim cetera comments composition 11:17 73:9 7:8.22 23:9.16 67:18 49:6 51:11,13 71:4 79:14 83:15.19 **CFMI** claimants 87:15 91:8,10 comprised 76:22 18:7 Commission 79:10 challenged claims 76:13 81:6 85:8 15:6,7 16:16 18:8,10 concern 71:3 Commission's 22:7 39:1 43:20 55:2 65:11 66:16 79:19 change 58:1 59:6 62:5 72:1. 84:11 concerned 10:22 24:18 32:9 8.18 73:9.11 85:19 51:13,16,17 54:12, Commissioner 34:14 69:19 classified 5:15,16, 7:19 24:9 14,15 55:7,18 57:21 concluded 59:4 64:22 68:15 72:4 68:6 79:13 83:14 91:22 75:19 Committee clients concluding changed 87:17,18,20 6:6 71:15 10:17 **Communications** closely conclusions changing 15:3 89:6 6:2 70:21 78:5.11 14:6 89:7 closer community conduct characteristics 74:14 79:11 16:2 5:10 85:12 CMS companies confirm chart 17:8 22:9 29:18 16:4 66:14 75:10 66:16 19:2.22 77:4 Coalition constant charts 79:9 company 85:13 18:20 63:6,8 89:20 code consultant cheapest 75:18 compared 26:21 60:5 31:11 57:14 colleague consulting check compensation 89:1 27:2 14:4 34:15 91:6 46:15 50:14,17

consumer

7:5 20:9 67:12,15,17 70:13 74:5 76:11 78:8 80:11

consumers

45:6 69:3,6,12,19 72:18 76:1,16 77:10, 17 78:3 85:2 87:1,5

consumers'

68:21 76:19

context

9:15 30:9 63:11

continually

89:18

continue

26:14 27:7 28:1 48:12 66:3 73:19 74:6,15,19 76:20

continued

33:22

continuing

5:9 71:2

contract

38:10 43:15

contracts

19:10

contrast

71:19

contributing

81:3

contribution

14:16,19 16:9 21:1

contributions

43:17

control

82:7

copies

79:3

core

16:22

correct

53:5 67:12 81:19

correctly

51:4

cost

19:15 23:7 30:17,20 32:9,19 33:6 37:10 44:20 45:2 46:12 47:9 71:21 72:5

79:17 81:2,6,8 84:5, 6,11 86:18,20,22

costs

14:12,21 15:4 16:11, 13 17:1 18:10 21:9 44:5,12,13,14,19 50:3,4,11 72:7 73:9, 11 84:19 86:17 87:4

counter

55:5

countered

55:10

country

72:21 75:22

couple

18:12,20 20:16 22:13 47:16 58:8,12 89:7

Court

52:18

cover

71:7,11,13,21 83:22

coverage

69:9 70:1 76:12 77:1, 7 80:12,16,19 86:13 87:6,9 88:8

coverages

11:15

covered

81:1

covering

54:18 57:4

CPI

20:12

create

6:8 79:16 80:7 86:14

created

81:6

creating

46:17 80:8

credits

19:15

critical

86:21 88:13

CSR

28:3 61:21

CSRS

61:16

Cullison

6:5 78:16,19 82:17,

19

cultivate

9:13

curiosity

66:8

curious

48:2 91:1,7

current

51:10

cut 41:5

Cuts

20:17 66:6

D

D.C.

75:9

data

19:11 25:21 29:4 31:12 32:10 39:20 70:14 75:1 89:19

database

85:19

date

26:15

Dave

54:1 60:18

David

60:14

deadlines

29:18

deal

6:19

deals 41:7.12

death

88:5

Debbie 90:21

December

20:18

decision

8:10 24:5,10 31:19 77:16 78:10

decisions

7:15 70:2

decline

25:9

declining

49:13

decrease

45:18 46:2 54:21 55:12 64:19 86:18

decreases

63:13

dedicated

47:2

deductible

23:5

deemed

24:1

deeply

29:3 definition

51:17

definitively

28:10

defunded

61:16 **Delegate**

6:5,7 78:16,19 82:17,

differing dollars 18 early 28:10 34:22 38:8 46:5 9:10 18:8 23:12 deliberation 36:14 56:5 61:13 diaits 52:4 48:20 63:18 double-digit earnings delivered 85:4 20:20 46:16 direct downward ebb 76:3 delivery 20:13 45:21 34:4 70:10 86:13 87:2 direction **Eberle** 21:21 49:20 dramatically demographics 70:12 6:3 directionally 33:18 draw effect 61:15 departure 58:4.5.6 77:5 81:4 19:14 59:8 Director drive effectiveness 6:1.3 63:2 depend 31:20 44:4 73:9 85:22 43:13 discourse driven effects 8:9 dependent 36:2 89:9 19:19 59:15 discrepancy 76:1 87:17 drivers efficiently depending 27:13 33:10,21 44:4, 80:2 14:16 66:4 discriminatory 11 64:10 effort 9:3 depends driving 5:9 84:21 65:22 discuss 34:3,8 81:9 85:13 63:10 elaborate Deputy 48:4 drop 5:14 distinctly 20:6,8 35:15 42:6 eliminated 40:8 design 58:11 45:20 44:5 45:2,7 distracting dropped FIlis 59:3 detailed 49:10 27:1,8 38:1,2 39:12 77:16 distributed dropping 67:19 emerging details 20:12 23:18 33:11 divided 34:7 35:13 44:11 Drug 15:6 **Employee** deter 81:5 76:17 23:19 doctor druas 17:20 employees deterioration 44:21 81:3,8 19:4 43:16 doctors 34:1 35:6 dual employer 41:6,7 developing 72:20 43:17 43:19 46:13 document due 77:16 employer-based development 45:19 59:5,7,10,13 69:15 47:14 50:3 documented dynamics employers 69:18 diabetes 52:1 19:3 25:10 44:18 documents 17:6 enactment 77:22 dialogue Ε 75:6 dollar 8:3 9:13 12:17 14:18 15:1,7 encourage earlier difference 71:9 79:21 12:4 25:9 43:18,22 16:4 72:7,8,17 73:10, 46:19 57:16 83:19

encouraged 29:12 82:6

encouraging

86:7

end

33:20 35:18 38:14 60:11 73:2 86:6

ended 71:14

ends

24:3 39:15

enforcement

80:6

engaging

22:1

enrolling

43:16

enrollment

24:13 49:9,13, 62:17 65:7,9

entire

10:2 90:12

entities

22:5 43:3,10 63:5,15,

entity

22:4 43:7

EPO

77:8

equitable 87:6

07.0

estimate

17:17 23:1 44:6 45:9, 10,12 90:16

estimated

22:3

estimating

59:5

evidence

19:16 49:3 **exact**

43:13

examining

14:1

examples

44:18

excessive

9:2 39:11 46:22

exchange

6:4 10:6 22:10 29:13 41:20 43:11 64:1,2 86:8

excited

29:17 32:1 35:19

exclusive

77:6

Excuse

25:3 70:5

Executive

6:3

exercise

17:10

exhibit

57:12 60:4

expanded

91:4

expanding

69:8

expect

39:21 44:12 45:14 48:11 66:2 75:17

expecting

48:15 49:17 74:11

Expenditure

20:12

expenses

55:2 58:1 59:6 62:5,7

experience

33:10 43:20 44:14 46:5 49:3 54:22 68:8 90:10,11

experienced

44:19

expertise

85:15

explain

84:19

explains

73:10

explicit

75:19

explore

26:2 76:13

explored 19:16

exponential

90:6

express

23:10,11

expressly

68:5

extent

6:22

external

26:21 27:2

F

facilitate

87:2

fact

21:19 30:22 40:4 42:12 71:15 72:19

factor

73:5 89:10

21:20 37:22 38:4 72:22 81:3

factors

33:17 37:7 38:2 52:5 64:14 77:17 84:15

facts

18:17

factual 8:4 18:16

fairly

57:22 58:11

faith 79:11

fall

61:9

families

70:4

family

22:17,19,22 23:4 43:16

40.10

fared 11:22

favorable

11:22

favorite

8:5

February

10:4 54:17 57:2

federal

15:9 20:19 24:3 45:19 69:7,13,14 75:13,15 79:22 80:7, 81:21 82:7

fee

45:20,22 55:11 60:2 64:19 73:12,15 80:20

feedback

7:9 21:4 40:10,13

fees

44:8 45:17,19 59:21

fewer

41:6

field

9:17

figure

20:15 72:16 81:10

fila

42:13 45:8 56:13, 63:14 68:19

filed

13:21 15:15 28:7,8 31:1 43:9 54:13 64:3, 12

filing

7:18 31:2 34:18 54:8, 12 55:16 57:6 62:10 filings

9:22 13:15 26:10,18 27:3.4.12 43:2 54:4.7 64:14 66:1 70:14 89:20 90:8,9,13,14

finalized

66:1

finally

6:4 46:3 77:14

financial

28:11 70:3 74:18

find

26:2

fiscal

21:10 84:13

five-star

17:7

five-vear

39:21

flat

65:10

flip

90:22

floor

24:22

Florida

40:22 41:1 42:9

focus

7:20 24:11 36:4

folks

67:10 88:6

follow

53:11

for-profit

75:18

forces

34:13

forecast

37:1

forego

69:22

formula

15:12 36:18 59:15

forward

24:15 29:14 33:12 39:14 43:21 44:2 49:4 50:5 51:12,22 76:11 78:10

Foundation

54:2

fourth

10:20,21 38:6,9 44:7 45:17

fund

80:1

funds

79:21

future

38:18 39:9 42:18 78:12

G

gain

12:11,17 13:8,11

qain/loss

11:21 13:9 60:22

gains

69:8

gap

14:6,10

gave

25:8

generally

48:8 51:21

generate

18:8,9

get all

35:13

GHMSI

76:22

aive

9:14 13:3 15:14 22:9 30:8 31:7 32:4,17

35:20 39:3,5 40:15, 22 42:14 64:9 89:2

giving

22:10 28:2 39:6

alad

70:18 84:20 85:9

Gold

54:19 57:6 63:21

golden

36:11

good

5:2 7:4 22:14 26:4 30:2 34:12 35:4,18 42:22 49:12 55:20 63:1 70:21 76:1 83:8 87:12

government

6:6 79:22 81:21 82:7

graph 56:1

Grason

5:21 52:10,13 79:4

grateful

68:12

great

21:4 25:2 29:13 40:6 66:18,21 78:20 86:4

greater

72:7

greatest

80:3

Grodin

5:14

grounding 9:20

group

5:8 6:17 10:3.14 11:12 12:10 13:6,7

15:11, 18:19 19:9,13 20:1,2,4,7, 25:10 26:17 27:4,16 37:15,

17 39:13 43:4,6, 45:15 48:14,16 49:7

51:2,5 54:6,12 55:15

57:22 62:12.16 63:4. 12 64:2,7 84:9 88:17

groups

10:19 12:12 19:7 38:5,9 54:8

grow

49:16 66:4

grown

56:7 71:5

growth

10:16 56:9 62:15,17 65:7,9,13,20 66:2

84:12

quess 54:10 64:15 66:9

70:21

quidance

77:12

guiding 8:12,16

guys

78:20

Н

half

29:7 30:11,12 31:16 32:12 33:1 63:22 64:1 71:20

hands

14:6

happened

18:19 24:1 35:16 38:7 71:18 87:19

happening

85:10

happy 25:16 26:1 65:4

81:13 86:1

harder

19:20

harken 74:8

health

5:17 6:4,5 17:7 18:22 19:4 30:18 40:3 45:11,20,22 46:19,20 54:2 55:11 60:1 63:8 64:16 67:13,17,18 68:10 70:13 75:4 76:11,12 78:9,22 79:6 80:9,16,18 81:5 83:11 84:10 86:7 91:3

healthcare

7:13 46:12,14 47:3,8, 10 69:20 70:1 71:8, 10,12,14,21 79:8,9 81:22 86:13

healthier

14:3 36:17 88:9

healthies

36:13,21

healthy

13:19 14:4 15:20 17:21,22 19:17 36:15 41:13 58:10 59:8 69:22 72:2,3,4 73:11, 12 89:14

hear

52:19 58:20 70:19 84:21 85:9

heard

10:11 51:3 79:18 80:5 81:2 88:4

hearing

5:7 6:15,17,20 7:21 24:10 61:3 91:22

hearings

27:21 81:16

heavily

50:13 73:19

helpful

6:7 65:2 85:9

helping

47:4

helps

7:8 8:13 41:22

HHS

24:5

high

30:5,15 33:16 38:19 39:2 41:19 42:3 72:18 74:7 75:8 76:7 79:17 81:2 84:7 85:3 86:12

high-cost

81:7

high-risk

68:9

high-value

87:7

high/low

14:14

higher

31:18 36:1 49:14 55:6 64:8 72:9 75:17 84:19 85:21

highlight

68:4

historical

43:20 49:3

history

63:11 89:8

hit

23:4

НМО

10:12 12:13 28:5,12, 17 34:9 36:1 37:20 43:7 44:1 54:20 57:4 60:6 71:5,6,11 72:3, 5,11,17 73:12 77:7 87:17,20 88:9 89:4, 14,16,18,22 90:10 91:2

HMOS

36:12 71:2 72:9,10, 15,20 73:14,18 89:10

hold

47:18 58:15 59:1 60:17

holding

87:4

holds

87:3

holistically

18:15

home

17:9

honestly

83:16

hope

42:14

hoping

18:2

Hopper

25:6

hospital

21:5 76:3 83:1,10 84:6,12 85:1

hospitals

21:15 41:5 83:11

HSCRC

21:6

HSCRC'S

85:17

huge

66:15

hundreds

79:10

I

identify

85:11

imagine

37:5

Imm

6:1

immune

42:5

immunes

41:22

immunity

41:22

impact

21:2 22:3 28:19 44:10 45:1,7,17,21 59:18,20,21 64:17,21 68:8 86:15

impacting

37:4 84:16

impacts

45:13 46:4 90:9

implement

80:1

important

29:1,5 37:22 38:4 78:8 90:13

importantly

84:22 87:2

improve

68:10

improved

75:6

improvement

20:3 61:14

improves

8:8

improving 46:19

10.10

inadequate 9:2 28:14

Inaudible

52:9 53:3

incentive

incentives

86:10

inception

9:12

include

44:20 46:13 76:14

included

27:14

includes

35:5 44:9,21 46:5

including

39:13

income

12:20 13:8 20:19 22:20 23:3.8

incomes

69:14

inconsistent

84:10

increase

10:10,18 28:5,6 30:5, 8 31:5,21 32:12 33:5, 8,16 34:6,14,17,20 35:5,21 37:12 42:13 43:8,9 44:4 45:15 48:3,8,11,15 49:1,7 55:10,14 57:10,13, 14,18 58:7 59:5,10 61:16,21 62:3 63:14 64:3 65:9,10,14,19 85:13

increased

47:22 48:1,5 59:6 85:4

increases

9:7 20:1,11 23:10 28:2,15,18 29:21 33:3 34:19 37:18,21 42:1,5 43:12 44:3 58:1,8 59:11,14 60:8 63:12,17 69:16 81:3 85:4,22 86:12

increasing

21:9 44:19 47:2 86:5, 16 87:5

increasingly

86:21

incurring

50:4

independent

85:7

Index

20:9

indications

61:13

individual

5:8 6:16 7:17 9:6,11 10:2,5 11:12 12:1 13:6,7,17 15:10 18:14 19:13, 22:18 26:17 27:3,15,17,19, 20 29:6,9 30:4 36:5 39:17 43:4,14 54:4,6 55:22 58:6 60:20 61:7 69:4 70:2 74:10 75:4 76:2,8,15 77:1, 10,20 78:11 80:6 84:8

individually

8:20

individuals

67:22 68:1 70:3

industry

75:14

influence

7:14 64:6

influencing

7:13

information

11:9,21 16:1 22:11, 15 52:6

initially

46:6

Initiative

79:1.6

Innovation

68:16

innovative

70:10

instability

56:21 80:8

Institute

16:22

insurance

5:5,14 6:10 18:22 19:4 23:7, 30:18 55:11 60:1 63:6,8 64:16 69:9,16 75:4 76:12 80:9 81:5 86:16

insureds

7:5 9:6 17:14

insurer

14:22 45:20,22 88:19

insurers

7:5 9:10,15 11:11 20:19 22:1 24:15 39:21 40:3 75:18 84:6,7,18,22 85:20 86:2.21

intended

25:15

interest

76:19

interested

67:11 90:22

interests

68:21

interpret

18:17

introduce

5:13,22 6:2 28:20 32:2

introduced

36:12

investigation

60:16

investment

12:20 13:8

invite

85:16

involved

17:18 29:3

issue

77:15 91:3

issues

17:1 34:4 46:19

items

44:9

J

January

77:22

job

78:20

Jobs

20:17 66:6

Joe

82:8

joining

35:8

July

24:1

June

30:10

justify

77:18

Κ

Kaiser

10:8,10,13 17:6 53:15,18 54:2 60:9 61:20 70:19 71:6,12 72:14

Kaiser's

71:11 90:13

key

18:4 52:2,5 68:4 89:21 90:7

kind

12:22 15:17 18:15 52:3 61:14 90:5

Klapper

78:22 79:2,5

knowing

31:20

L

labor

79:10

lands

66:4

landscape 51:17

large

12:12 18:19 20:2,7 33:8 62:3 84:4 88:17

lasered

12:21

late

11:13 20:10 83:5

lauded 17:9

launch

60:16

law 77:5

lead

65:16

leading 55:4 61:22

leads

8:7 35:4 46:1 49:6

leave

10:17 30:19 58:10 88:11

leaving

30:14 40:7

led

18:18

left 5:17,19, 50:20 88:6,

legal

22:4 63:5,15,19

legislators

6:8

letters 26:16

letting

53:22

level

69:15 73:20 80:7,10 81:6

levels

75:2,7

leverage 85:18

Lewis

27:1,7 38:1,2 39:11

license

77:8

Liebert

53:20,21 54:1 55:21 58:19 59:1 60:19 61:3,20 62:18

life

5:16 6:10 63:7

lines

11:9 17:4 21:2

lineup

40:5

linking 86:12

listed

21:14

locations

47:9

locked

38:17

locking

38:13 39:8

locks 38:11

lona

29:11 35:16 76:9

long-term

86:15

longer

69:5 71:21 longer-term

76:13

looked

8:19,20 31:10 32:5 70:13 87:18

lose

41:13 74:6,12,13,19

loss

12:2 13:11 15:5 16:14 38:22 61:10 74:1 76:4 80:6

losses

13:6 27:20 28:1 61:8

lost

9:10 12:5 21:19 32:21 33:13 69:9 71:19 75:3

lot

7:8 9:3,4 14:5 15:19 16:1,2 17:3 18:8 22:5 24:7 30:14,19 35:3 37:2,5,7 38:13 41:6, 10 42:9 89:7 90:2,10

lots

21:13 40:11

loud

59:2

louder 52:17

low

37:21 38:17 48:19 63:12,18 75:21

lower

28:7,8 30:1 41:10 50:16 55:3 57:19 64:8 68:22 69:2 89:8

lowest

34:17 40:5 60:9

M

Maansi

82:22 83:9

made

7:15 29:13 41:1,12 45:4 69:8 75:19 87:9 magnitude

48:19

main

33:10,21 44:4,15 58:7 64:10

maintain

41:15 60:9

major

14:10 27:12 58:3

make

6:21 7:22 8:20 31:19 36:14 39:2,4,9 45:5 51:3,22 69:19 72:10 74:11 78:16 80:11

makes

23:13 74:18

making

8:10 18:4 22:22

MAMSI 63:7

manage

68:9 85:21

manageable

40:3

management 46:18 86:10

mandate

58:6 69:4 70:2 76:15 80:7 81:19,22

mandates

82:11

manner 5:11

marked

19:6 **markedly**

75:5

market

7:17,18 9:7,11 10:2, 3,5,6,14 11:6,7,10,13 12:1 13:17 18:14 19:13, 22:18 25:10, 13 27:20 29:6,9 32:3 35:17 39:18 40:2,11

43:4 44:7 48:15 49:6, 15 50:1,13 51:6,13 52:1 54:16,18 55:17, 22 56:2,4,7 57:4,17, 22 58:4,9,11,14 59:7, 13 60:10,20 61:7 62:2,12,13,16 71:2,3 72:20,22 74:10 76:2, 8 77:1,10,20 78:11 79:15,18 80:8,22 84:8,9 86:16 89:9

marketplace

5:9 50:6 51:18

markets

12:5 18:15,19 88:20

Maryland

5:5 7:13 8:21 19:10 20:11,18 21:5 22:17 40:20 42:3,11 44:18, 45:22 49:18,19 50:13 54:4 55:8 56:4 59:21, 22 63:4,11 64:20,22 66:19 68:15 71:1 75:8 76:16 78:3,22 79:6,9,16 80:18 81:11 83:1,10 87:9

Maryland's

64:16

Marylanders

69:10 79:8 80:4

Massachusetts

82:13

maternity

89:11

math

70:17

mathematician

70:18

matters

7:17 72:6

max

23:5

means

31:5 38:8 42:4 70:22

meant

41:13

meantime

6:14

measure

19:20 37:10

mechanism

38:20

Medicaid

76:16

medical

17:9 20:11 44:5,12, 13,14,17,19 46:17 48:10 53:8 74:1

Medicare

11:16 12:7 85:17

medigap

11:16

meet

5:18 7:3 77:9

meeting

5:22

meetings

7:12,14 8:5

meets

87:3

member

14:22 15:4 25:5,8,18, 20 32:18 47:6 50:12, 21 51:7 52:9,14,20 53:3,9 59:12,17 82:12,13 85:20 87:16 90:19 91:6,13

members

10:4,15 11:18,19 13:5 30:11,17 33:2 41:20 42:4 43:14 44:17 46:19 47:4,5 54:16 57:2 59:8 68:9 71:20 72:2,3,5 73:11, 12 83:18 89:17 90:15 91:2

members'

43:15

membership

32:22 56:13,16,17 71:4 89:15,16

mention

64:16

mentioned

6:15 17:19 26:9 27:19 28:18 29:22 30:16 32:21 35:20 36:8 37:21 38:5 47:20 48:1 57:3,15 62:13 64:17 65:10 84:14 85:7

met all

29:18

metal

54:19 60:5

MIA

26:12,20 27:6,7 29:4, 14 37:2 83:14 84:21 85:8,16 86:7

Michele

6:3 82:2

Mid-atlantic

63:7

middle

52:3

migrate

91:3

migrated

87:21 88:7.9

migration

25:12.21

milestone

23:22

million

11:19 12:2,6,7,11,13, 14 13:6 14:8,9 16:4 36:14 75:8.15 79:22

millions

9:10

mimic

77:7

mind

5:3

minimize

72:16

minimum

16:18

minus

22:3 61:12

minute

21:7

Mirabile

67:4,5,8

missed

82:21 83:3,5

mission

68:11

mix

21:16

MLR

38:21

model

51:2,8 85:1 86:21 87:3,10

modeling

29:8

models

51:9 70:10

modification

77:19

moment

55:19

money

14:5 36:19 39:3,7 41:1 74:7,11,12,19 75:3 80:15

monitoring

89:6

month

15:1,4 32:19 59:12, 17

months

44:20

moratorium

55:10 60:1 64:19

morbidity

13:18 36:6 44:7 45:10,11,14 48:2,3, 14,16 49:7 50:21 51:15,20 52:2 56:12 85:14 88:1,12 89:5,9,

morbidity's

49:1

Morgan

62:22 63:1,2 65:17, 22 66:9,13,20,22

Morrow

5:15 82:3,15

motion

17:10

move

10:14,22 34:9 86:20

movement

20:13 40:9 89:21

moving

21:22 32:14 37:17 55:21 57:11 60:3

multiple

73:16

Murayi

42:20,22 43:1 48:6 49:2,22 50:14 51:3,9 53:5,10,14

music

58:16,17,18 59:1

mute

70:7

Ν

NAIC 16:18

Nancy

5:14

narrow 41:3,12,18

narrowing

14:10

nation

87:10

nationally

17:8

Navigator

47:5

necessarily

40:17

needed

71:13 75:12

negative

35:3 60:22 61:1,10 63:17

negotiate

41:7

nerd

70:15

network

41:3,12 73:8 91:4

networks

41:18

news

30:2 34:12 35:4

Nice

5:18 7:3

non-claims

62:7

non-medigap

9:7,11 12:1 13:17 18:14

nonprofit

79:7

note

21:8 25:20 43:11 64:4

--4--

noted

50:15 84:10

notes

26:7

notice

50:10

noticed

49:9 65:7

number

12:19 18:2,7 32:4,18 35:20 37:3 44:9,15 46:10 70:11 86:5

numbers

18:11 28:22 38:15

0

objection

26:16

objections

26:12,14 57:8

observations

87:15 91:10

obtain

47:11

obvious

12:4 27:16

occurs

48:10

off-exchange

42:4

offer

8:2 11:12 53:7 67:15 76:20 77:1,5,6 86:22

89:11

offered

43:10

offering

18:21 45:3

offhand

66:11

Office

8:15

offset 64:21

older

33:18 34:2

Oliver

26:22

on-exchange

56:2,4

open

5:10 24:13

opening

7:2

Operations

6:6

opinion

40:6,16,17 49:5

opinions 40:11

ОРМ

12:13

opportunity

9:18 32:2 46:8 47:13 65:3 67:14 78:6 81:13 83:15 86:11

91:19 optimism

40:7

optimistic

68:17

Optimum

63:7

option

. 76:15 80:14

options

91:5

order

81:7

Oregon 53:16

organizations

67:22 68:1 77:7 79:11

origin

88:16

original

57:6,13

originally

62:9

out-of-area

21:18

out-of-network

46:21

out-of-pocket

23:5

outcomes

16:22 46:20 68:10

outline

83:22

Ρ

p.m.

91:22

pace

17:16 66:2

pages

13:15

paid

20:19 59:12

Panel

20:12

parse

25:14 51:20 88:22

parsed

25:17

part

10:1 21:3 40:1 53:8 59:7 62:15 73:10

78:7 84:1 88:7 89:21

partially

58:5

participate

26:21 54:1

participation

25:9

parties

9:4

parts

8:5

pass

87:1

passed

20:17 85:2

past

7:14 9:8 26:11 27:22 28:13 31:10 55:3

61:9 89:7

path

39:21 61:14

patience

53:22

patient-centered

16:21 17:9

pattern

49:13

pay

15:7 23:5 36:18 71:9 72:18 80:14 81:11

payer

76:3

paying

19:9 23:15 62:3

payment

72:10,12 80:9 81:18

payments

46:22 68:20

peel

36:13

penalty

80:14,15,20

people

7:7,10 9:18 22:6

23:15,16 30:14,19 31:8,9,11,14 33:13,

18 34:1 35:6,8 36:6,

9,15 41:14 58:9,10

9,13 41.14 30.9,1

80:5,17,22 81:1

88:15

per-member

32:9

percent

9:8,9 10:8,9,10 11:1, 3,5,20 12:3,6,7,11,

13,14,16,18 13:5,21 14:1,13,18 18:1,9

19:3, 20:6,8,21

21:10,11,14 22:3,8

23:3,7 25:11 28:5,6,

17 30:4,7,16,17

32:11,12 33:5,6,14

34:6,14,20 35:5,22

37:19,20 38:22 42:3, 13 43:8,9 44:1,2

49:11 54:14,17 55:7,

10,12,13 56:3,5,6

57:3,7,10,13,16,17

58:13 59:5,9,18 61:1,

8,11,17,22 63:15,16

64:4,12 65:8,9,16

69:10,12,14,17 72:13 74:2 75:11 82:4 84:8,

13 89:15,16 90:2,3,4

percentages 18:5 23:11

performance

28:11 35:1

performed

11:13 21:16

perfunctory

8:13

period

24:3 32:5 33:22

person

33:14 80:13

personal

70:3 77:20

perspective

38:3 74:5

Pete

26:5 57:15

pharmacies

53:7

pharmacy

52:22

phone

6:13 47:17 70:6

87:14 91:9,10,11,13

phonetic

25:4,6 86:15

physician

47:22 48:8,11

physicians

48:5

pick

22:19

Picker

54:7

picture 11:17 13:1

piece

11:20 55:17

pieces

11:8 22:14 51:19

place

38:20 70:2,7,9 85:20

86:3

places 60:21

.

plan 10:8 17:20 43:13

44:5 45:2.6 47:7

62:15 64:5 80:9,10 **planned**

84:1

plans

43:10 45:3,5 47:4

53:6 54:3,18,20 57:4 60:5,6 63:20,22

75:20 76:22 77:8,11 86:22

Platinum

54:20 57:6 63:21

play

7:12 58:16

played

7:16

playing

58:3 61:19

ploy 77:21

PMPM

16:5 32:18

point

23:12 31:19 47:20 77:13 86:6

pointed

43:22

points

20:21 21:11 68:4

pool

13:19 15:20 45:12 48:17 51:11,15 88:1, 15 90:5

Poor

58:18 **Poors**

39:17

population

34:2,10 36:17 37:13 45:11 85:18 88:10,11

populations

85:21

portion

23:6 39:15 **Portland**

53:16 54:3

position

74:18 75:5

positive 12:10 35:2 42:18

possibility

35:13, 40:14

possibly 30:7

potential

7:20 46:18 61:6

poverty 69:14

PPO

10:9,13 28:6,7,13,18 30:4 32:19 34:11 35:21 37:5,20 40:7 42:12 43:8 44:1 60:6 71:19 72:2,4,17 73:5, 9,11,20,21 74:20 76:5,20 77:5,7,11 87:17,20 88:1,4,6 89:5,8,13,15,18,22 90:11,15,16 91:4

PPOS

71:3 72:9,15,20 73:13,18 77:5 89:12

Practice 8:17

pre-ac 19:2

pre-aca 89:8

preferred

53:7 85:5 **premium**

12:17 14:18 15:6,7 16:16 19:14 20:1 23:6 39:1 41:21 50:2 71:9 73:18 81:9

premiums

19:9 22:22 23:2 46:9 59:14 60:9 68:22 69:2,5,18 71:6,11,13, 21 72:8,17, 79:18 80:3 81:4

prepare 55:16

prepared 65:1

prescription

44:21 prescriptions

presence

52:21

49:19 **present**

54:5,9 56:20 65:3 75:1

presentation 26:8 27:14 47:21 60:11

presents 86:11

President 67:17

press

9:21

pretty

26:18 29:3 30:18 42:3 55:17,18 56:9,

preventative

23:17,18

prevention

17:19

previously

77:15 88:18

price

35:9 90:11

priced

31:14 46:6

prices

39:2 44:16

primarily 59:13

principles

8:12,17

prior 63:18

problematic

12:4

problems 56:11

process

14:3 27:8 29:3, 67:16 77:15 78:8 83:16 84:2

processes

85:17

product

30:11,14,22 31:4,9 71:7 76:20 products

41:9 46:10 73:5,16 76:6 84:15 85:6

profit

14:17,19 16:9

profitability

62:1

program

6:19 17:6,7,10,11,19 28:21 72:19 76:7, 79:17 80:1 86:9,10,

programs

46:18 68:9 85:20 86:2

progress

17:13 24:5 29:12

progression

61:18

project

32:7 43:21 49:4 50:5 56:12

projected

21:20 50:22 61:2,10 84:16

projecting

47:21 55:5 56:18 59:9,16

projection 21:9 51:20,22

projections 56:22 84:9

promising

83:21

proportion 41:19

41.10

proportionately 22:6

propose

64:13 80:8 81:5

proposed

5:7 6:16,18 7:1 28:15 37:18 63:4 79:15

proposing

63:20

Protection

76:13

provide

47:1 63:11 77:12 83:15

provided

61:11 70:14

provider

45:22 46:14 55:11 60:2 85:6

providers

17:12 44:16 46:14,21 47:8 87:4

providing

15:22

prudent

85:19

public

5:6 6:15,17 7:8 23:9, 16 77:12

publicly

39:19 68:6

llua

13:10 88:14

purchase

80:16

purview

81:20

23:14 27:22 37:19 40:20 42:6 60:17

putting

47:18

O

qualified

31:3

qualify

69:7,13

quality

8:8 46:15 77:9 79:7 80:12 86:16 87:5

quantification

66:7

quantified

25:16

quantity

46:16

quarter

10:20,21 38:6,9,12

quarters

10:22

question

8:7,8 12:9,21 13:1 25:4,5 30:6 40:4 48:7,13 49:12 50:7, 10 51:4 52:8,22 53:6 89:1,4 90:20,22 91:14

auestions

8:4.6 9:16 24:17 26:13,17 55:15 60:12,18 73:4,7 81:14 87:12,13,15 90:18 91:8

Quick

25:5

quickly

33:16

auote

40:1 74:10

R

raise

8:3,7 18:11 44:16

raises

8:6

range

10:12 11:4 13:22 14:20 15:2,5,8,12,21 16:7,10,11,13,17,18 23:2 34:21 43:18

Raswant

82:22 83:4,8,9

7:20 8:2 13:14 22:3 26:10,18 28:2,15 31:2,20 33:3,5,8 34:19 41:22 42:5 43:7,9,11,12 44:3,4 47:13 50:2,5,21 54:4, 6,12,14,15 55:7,13, 15,18 56:21 57:9,13, 14,18,21 59:4,10 60:8 61:6,15,20 62:3, 63:10,12,14,16 64:3, 5,10 65:14 67:15 70:14 74:7 77:15.18 86:12 89:19 90:8,9, 13.14

rated

17:8

rates

5:7 6:16 7:1 8:16.22 22:17,18 24:12 30:15 32:5 35:14 38:11,13 39:9, 41:10 42:16 43:19 44:10 45:1,7, 14,18,19 46:2,4 48:18 49:13 55:5 56:13,15 59:19 63:4, 9,16 64:18 68:12,14, 19 74:3 76:5 77:19 79:15 81:9 84:7 88:1

ratio

15:5 38:22 74:1 76:4

ratios 16:14

RBC

66:8

reached

78:4

read

40:18 78:1

reading

23:9

ready

53:20

real

6:10 19:7 91:20

reality

65:19

realize

72:11

realized

85:1

realm

50:8

reason

19:14 41:2 73:3

reasonable

8:21 9:1 37:3 50:6 81:11

reasons

21:13 27:17 31:22 38:4 44:15.16 74:4. 16

rebates

38:21

receive

72:11 75:15

received

26:12.15

receives

37:5 68:15

recent

63:10,13 84:11

recently

21:8

recognition

49:11

recognize

84:14

recollection

42:1.2

recommendation

73:2

Redmer

5:2,4 25:3,19 47:16 48:21 49:8 50:20 53:2,4 55:20 58:18, 21 60:14 67:2,7,9 70:5 78:13,21 81:15 82:1,18 83:2,7,14 87:11 88:2 90:21 91:7,15

reduce

46:21 73:17

reduced 63:16

reducing 86:17

reduction

55:4 58:13 59:7 80:3 86:17

reductions

19:15

reference

20:9

referencing

42:8

referring

26:7 27:5

reflect

28:19 86:22

reform

75:14

refrain

47:17

regard

38:22

Regis

43:1

regulation

6:11

reinforces

70:20

reinsurance

6:18 28:21 29:10 32:2 68:19,22 69:2 72:19 76:7 79:17 86:8,10,19

reintroduce

7:2

reiterate

78:9

relate

48:18

related

53:2 66:6

relation

9:1

relative

60:4

release

9:21

reliance

86:19

relied

50:12

relief

7:20

rely

68:21

remain

75:13

remarks

7:2 78:17

remember

36:11

renew

10:19,21 11:3 38:5,9

renewals

38:8

renews

11:2

repeat

53:4

report

21:8 75:14

Reporter

52:18

reports

75:1

representing

83:10

request

24:18 53:17 55:18

57:10,15

requested

34:18

requests

23:10 85:4

require

73:22 81:19

required

76:22

requirement

15:9 89:11

requirements

45:5

requires

8:22 77:4

research

16:22 47:7

researches

17:3

reserve

14:16,19 16:9 21:1

respond

79:17

response

80:10

responsibility

50:8

_ .

result

80:2

resulted

69:17

revenue

12:3,12 38:14,17 61:11 84:12

review

8:3 13:14 21:3 26:19 27:4,10 29:19 77:15,

18 84:2.11

reviewed

84:1

reviewing

8:16 15:15 38:2 68:11

revised

57:18

rise

14:11

risk 16:2,6 36:7,8,16,21

37:6 45:12,13 48:17 51:11 55:6 57:8

59:10,13,16 62:4,

69:8 70:3,11 72:9,12, 14 90:12

risk-based

21:1 75:11

risks

51:12

road 6:19

Rob

54:7

role 7:12,16

roll

12:14 13:12 16:3

room

6:1.9 91:16

root

85:11

rough

13:20 17:17

round

7:9

rule

36:11

rules 6:9

run

14:22 69:7 76:9

runaway

17:1

Ryan 63:2 S Sammis 67:12,14,16 70:9 85:6 sample 15:16 Saturday 24:3 save 78:2 savings 87:1 schedule 24:18 73:15 schedules 73:13.16 scope 40:21 secure 47:6 selecting 36:15 selection 30:21 31:4 88:5 self-funded 25:12 51:1,7,9 self-insured 11:16 12:6 selling 36:19 Senior 5:20 sense 15:14

separate

37:12

Russ

67:4

September 24:11,12 **SERFF** 27:9 77:22 series 73:4 service 37:11 services 21:16 37:11 44:22 46:17 47:1.10 69:21 71:8,10,12,14,22 84:11 87:7 89:12 set 32:4 50:14,17 setting 42:12 shape 28:12 share 10:7 49:19 54:18 57:4 61:15 62:13 shared 60:21 sharing 19:15 29:4 45:3 sheet 83:6 shocking 74:3 shoes 23:15 short 29:17 show 25:17 58:13 84:22 showed 28:16 showing 26:7 60:4

shown

57:19 59:17 71:3,22

shows 19:2 56:1 57:12,20 shrink 49:17 sick 13:19 23:4 31:11,13, 15,17 37:5,13 sicker 13:22 22:6 33:14 35:6,8 88:6,11 side 11:21 12:1,8,10 39:5 75:21 91:1 sights 9:5 sign-in 83:6 sianed 67:3 82:20 significant 91:3 significantly 64:8 68:15 signs 40:2 Silver 54:19 57:5 63:21 similar 35:20 simplicity 43:22 simply 68:21 sinale 48:19 63:18 single-digit 37:21 site 47:6 sitting 32:17

i20 size 43:16 58:11 66:14 13:3,4 17:12 54:10, 11 55:1,22 57:12,20 60:3 86:1 slides 9:14 26:6 53:19 sliaht 10:22 24:17 45:18 48:15 54:21 55:4 59:20 slightly 15:11 73:13 aila 6:13 slow 65:13,20 small 5:8 6:16 10:3,14 11:12 12:10 13:6.7 15:10,16,19 18:6,7, 19 19:3,7,9,13,22 20:4,6, 25:10 26:17 27:4,16 37:15,17 39:12 43:4,5 44:9,18 45:15 48:14,16 49:7 50:11 51:2,5 54:6,8, 12 55:15,17,18 57:22 62:12,15 63:4,12 64:2 84:9 88:17 snapshot 10:2 sociologist 70:18 sold 64:1 solutions 76:14 solvent 75:13 sort 90:19 sounds 30:5 58:15

Т

taking

HEARING - 07/30/2018 Standard sudden sources straightforward 75:14 39.16 33.7 28:4 speak **Standards** strategic suited 14:4 21:7 50:1 52:10, 8:17 50:7 77:8 12,13,17 67:4 82:21 start strategy sum 49:15 50:1 speaking 9:20 30:3 33:4 34:5 14:2,5 18:6 83:13 84:3 strong summarize specific started 9:15 22:16 27:18 74:18 45:22 47:7 74:4 84:6 5:4.12 19:21 29:7 39:19 structure 41:2.17 50:17 summary specifically starting 65:2 struggles 65:17 66:19 20:22 26:20 42:17 19:8 31:22 supportive speculation state 29:2 struggling 88:7 12:4 55:9 59:21,22 surface 33:9 60:15 62:19 68:16 76:6.15. spends 18:6 submission 17 77:19 79:12.21.22 72:1 23:22 surgeries 80:4,9,14 81:6,19,22 spent 83:12 86:8.14 21:18 submissions 27:17 state's 9:16 surplus spiral 70:10 90:12 75:2,5,7,12 submit 30:22 31:4 88:5 state-based 83:19 susceptible 34:12 spoken 82:11 submitted 9:19 67:11 7:7 9:22 26:10 28:16 sustainable stated spur 67:18,21 76:9,10 43:17 64:4 74:9 8:3 subscribers swift states stability 41:16,17,18 42:9 74:13 65:8 39:17,22 40:9 61:6, 64:18 73:1 82:5,8,10 subsidies Switzer 18 62:1 71:16 86:15 statistic 41:21 69:7.13 80:21 5:17 7:3.4 24:22 stabilization 25:8 25:7,14 26:1 39:16 subsidization 80:1 42:20 47:15 50:9,19 statute 76:7 52:2,11,16 53:1,13, stabilize 76:21 77:4 subsidize 15 60:19 61:5 62:11, 32:3 statutory 73:19.21 20 65:6,21 66:5,12, stabilized 89:11 18,21 67:1 88:12 subsidized 72:22 41:20 stay synergy stabilizing 17:21 87:8 subsidv 35:17 40:12 71:2 22:21 step system 80:22 29:5 35:19 27:9 29:10 76:3 substantial stable Stephanie 27:20 56:9,19 58:1 systems 29:5 34:11 37:18 78:22 79:5 81:15 70:10 83:11 substantially staff 28:8 30:1 56:8 58:12 steps 5:21 67:20 68:6

success

41:17

46:10 62:14

story

34:10

83:14

stand

19:14 52:13,17

17:14 46:10 79:14

talk
14:14 27:12 37:15
42:17 43:2,5

talked

talking7:10 13:4 30:3 34:5
39:17 40:21 52:14,20

tangential 19:19 tangible 21:2 23:13

target 36:20

34:7

tax19:15 20:17,19
64:16,20 66:6 75:14,
16,18 80:11

taxes 75:19

team 5:13 29:7 79:14

technical 27:10

TELEPHONE 91:13

tells 17:20

ten 8:15 63:20

tend 42:5

term 47:22

terms 13:20 23:11 81:18

test 42:2

testimony 67:20 68:3 72:1 74:22 83:20 thanking 83:13 theme

thin 12:19

61:6

thing 11:14 19:1 29:20 58:3 64:15 90:8

things 16:16 17:4,15 18:5 23:19 33:9 34:5,6 39:7 47:20 51:12,15, 16 58:3 64:5 71:15 76:14

thinking 20:15 29:11 33:4

thinks 17:2

thought 34:21 62:6

thoughts 20:16 40:13 49:18

thousands 13:14

tier 60:8

tiers 54:19 60:5

time
9:9 17:13 26:11
27:16 29:11 32:21
37:12 42:10 56:13,14
62:2 65:4 76:18
80:11 81:1 89:16
91:11,16

timeframe 29:17 timeline 24:2 times 30:13 33:1

today 5:13 7:6 18:22 27:11 43:5 54:9 65:3 67:20 68:7,14 69:11,18 70:20 73:6 78:7 79:19 80:5 81:2 83:20 88:15

Todd5:17,18 25:3 26:9
27:13,19 28:16 30:15
36:8 38:5,21 42:8
69:18 84:10,14 86:3
88:2

top 10:1,6 13:10,11 15:17

total11:6,20 13:1 44:13
56:7 63:20 72:13
84:12 86:20

track 62:5

tracking 24:4

89:20 **Tracy**

6:1

tracks

traditional

transfer 55:6 59:11 transfers

45:13 **transition** 51:1.5 87:19

transparency 8:2 47:3

transparent 5:10 47:13

trend
14:11 16:7 21:13,16,
17,21 34:4 37:9,22
38:15 39:13 64:11
90:1,20

trends

14:11 38:16 84:5,7, 16,20 85:11

true 32:16

truth 70:22

14:17 **types**

11:15 86:2

typical 22:16 30:18

U

ultimately 6:8

unaffordable 69:17

underlying 46:12 50:4 84:5

understand 20:14 23:12 39:11 68:14 76:6,21 78:4 85:12,22 86:11

understanding

understood 10:16

undertaking 83:17 84:21

underwriting 12:17 13:8,10,11 60:22 61:10

unfairly 9:2

uninsured 70:11 88:18

unique 40:19 84:15 86:11

unit 14:12 United
17:9 53:19 62:22
66:14
Unitedhealthcare
63:3,5,6
unlike
57:21

unreasonably 46:22

unusual 72:21 update 46:8

updates 57:8

upside 39:4

upswing 18:3

uptake 17:14

uptick 86:3

urge 76:3

7:16 usage

47:22 48:5

utilization 14:13 21:18 37:11 48:8,11 84:20

utilize 47:4

V

variability 37:2

variation 84:5,17

variety

58:2

vary

22:4 37:6 43:18 64:5

verge 29:19

versus 21:10 65:19 89:5

view 7:10 15:18 viewing

voice 67:15

21:20

W

waiting 22:8

waive 67:5,7

waiver
7:18,21 22:2 23:21
24:6 28:20 29:2,21
32:1 35:11 68:16
79:20

walk

13:9,17 24:2 26:8 27:11

wanted

11:8 17:5 18:14 27:11 36:4 46:7 64:15

war 35:18

warrants 84:18

ways 88:14.21

webbers 86:14

website 47:6 67:19

weight

wellness

17:10

wide 84:17

windfall 75:16,22

withdraw 77:2

woefully 28:14

wondering 87:19

word 49:16 61:4

words 74:8

work 26:14 27:7 29:13

worked 54:3 89:2

35:7 85:10

working

14:9 16:5 22:10 27:8 29:4 37:2 38:12 39:14 46:20 52:6 78:12 79:16

works 36:9 86:7

world 6:10

worried 70:17

write

14:3 written

> 67:18 71:4, 74:22 83:19 84:2

wrong 53:6 67:12 82:9

Wyman 26:22

Υ

year

10:5,17 11:2,3 21:10, 11 26:19,20,21 28:1 29:7 30:11 31:7 32:6, 7,8,12,14,19 33:6,15 34:20 39:22 41:2,10, 14 48:9 49:10 50:15 56:18 68:22 69:16 70:13 72:12 74:16,21 75:16 79:15 80:13 81:8 84:4,13 85:5,8, 10 86:5 90:17

years

9:8 20:1,2 26:11 30:12 31:1 32:7 37:1 54:5,21 58:8,12 63:13,18 70:15 76:10 82:14 89:7

York 36:11

young

36:13,20 69:21